SANTA CRUZ METROPOLITAN TRANSIT DISTRICT (METRO) BOARD OF DIRECTORS AGENDA REGULAR MEETING OCTOBER 23, 2015 - 8:30 AM METRO ADMIN OFFICES 110 VERNON STREET SANTA CRUZ, CA 95060

MISSION STATEMENT: "To provide a public transportation service that enhances personal mobility and creates a sustainable transportation option in Santa Cruz County through a costeffective, reliable, accessible, safe, clean and courteous transit service."
The Board Meeting Agenda Packet can be found online at www.SCMTD.com and is available for inspection at Santa Cruz Metro's Administrative offices at 110 Vernon Street, Santa Cruz, California.

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BOARD ROSTER

| Director Ed Bottorff | City of Capitola |
| :--- | :--- |
| Director Dene Bustichi, Chair | City of Scotts Valley |
| Director Karina Cervantez | City of Watsonville |
| Director Cynthia Chase | City of Santa Cruz |
| Director Jimmy Dutra | City of Watsonville |
| Director Zach Friend | County of Santa Cruz |
| Director Donald "Norm" Hagen | County of Santa Cruz |
| Director Don Lane | City of Santa Cruz |
| Director John Leopold | County of Santa Cruz |
| Director Bruce McPherson | County of Santa Cruz |
| Director Mike Rotkin, Vice Chair | County of Santa Cruz |
| Ex-Officio Director Donna Blitzer | UC Santa Cruz |
|  |  |
| Alex Clifford | METRO CEO/General Manager |
| Leslyn K. Syren | METRO District Counsel |

## TITLE 6 - INTERPRETATION SERVICES / TÍTULO 6 - SERVICIOS DE TRADUCCIÓN

Spanish language interpretation and Spanish language copies of the agenda packet are available on an as-needed basis. Please make advance arrangements with the Executive Assistant at 831-426-6080. Interpretación en español y traducciones en español del paquete de la agenda están disponibles sobre una base como-necesaria. Por favor, hacer arreglos por adelantado con Coordinador de Servicios Administrativos al numero 831-426-6080.

## AMERICANS WITH DISABILITIES ACT

The Board of Directors meets in an accessible facility. Any person who requires an accommodation or an auxiliary aid or service to participate in the meeting, or to access the
agenda and the agenda packet (including a Spanish language copy of the agenda packet), should contact the Executive Assistant, at 831-426-6080 as soon as possible in advance of the Board of Directors meeting. Hearing impaired individuals should call 711 for assistance in contacting Santa Cruz METRO regarding special requirements to participate in the Board meeting. For information regarding this agenda or interpretation services, please call Santa Cruz METRO at 831-426-6080.

SECTION I: OPEN SESSION<br>NOTE: THE BOARD CHAIR MAY TAKE ITEMS OUT OF ORDER

## 1 CALL TO ORDER

## 2 ROLL CALL

## 3 ANNOUNCEMENTS

3-1 Spanish language interpretation will be available during "Oral Communications" and for any other agenda item for which these services are needed.

3-2 Today's meeting is being broadcast by Community Television of Santa Cruz County.

4 COMMUNICATIONS TO THE BOARD OF DIRECTORS
This time is set aside for Directors and members of the general public to address any item not on the Agenda which is within the subject matter jurisdiction of the Board. No action or discussion shall be taken on any item presented except that any Director may respond to statements made or questions asked, or may ask questions for clarification. All matters of an administrative nature will be referred to staff. All matters relating to Santa Cruz METRO will be noted in the minutes and may be scheduled for discussion at a future meeting or referred to staff for clarification and report. Any Director may place matters brought up under Communications to the Board of Directors on a future agenda. In accordance with District Resolution 69-2-1, speakers appearing at a Board meeting shall be limited to three minutes in his or her presentation. Any person addressing the Board may submit written statements, petitions or other documents to complement his or her presentation. When addressing the Board, the individual may, but is not required to, provide his/her name and address in an audible tone for the record.

5 WRITTEN COMMUNICATIONS FROM MAC
6 LABOR ORGANIZATION COMMUNICATIONS
7 ADDITIONAL DOCUMENTATION TO SUPPORT EXISTING AGENDA ITEMS

## CONSENT AGENDA

All items appearing on the Consent Agenda are recommended actions which are considered to be routine and will be acted upon as one motion. All items removed will be considered later in the agenda. The Board Chair will allow public input prior to the approval of the Consent Agenda items.

8-01 ACCEPT AND FILE PRELIMINARY APPROVED CHECK JOURNAL DETAIL FOR THE MONTH OF JUNE 2015
Angela Aitken, Finance Manager
8-02 ACCEPT AND FILE MINUTES OF THE SANTA CRUZ METRO BOARD OF DIRECTORS MEETINGS OF SEPTEMBER 25 AND OCTOBER 9, 2015
Alex Clifford, CEO/General Manager
8-03 CONSIDERATION OF METROBASE MONTHLY CHANGE ORDERS REPORT
Andy Kreck, Project Manager, Hill International
8-04 CONSIDERATION OF RESOLUTION APPROVING THE FY16 REVISED CAPITAL BUDGET
Angela Aitken, Finance Manager
8-05 CONSIDERATION OF ISSUING A FORMAL INVITATION FOR BIDS FOR PURCHASE AND DELIVERY OF REVENUE AND NON-REVENUE TIRES Al Pierce, Maintenance Manager

8-06 CONSIDERATION OF A CONTRACT AMENDMENT WITH HANSON BRIDGETT IN AN AMOUNT NOT TO EXCEED \$15,000
Leslyn Syren, District Counsel

## REGULAR AGENDA

9 PRESENTATION OF EMPLOYEE LONGEVITY AWARDS FOR FRANK BAUER, FRANK JACINTO, GILLIAN McGLAZE \& ROSALIO RAMOS Chair Dene Bustichi

10 RESOLUTION OF APPRECIATION FOR FRANK BAUER, ISSAC GLENN, ROSALIO RAMOS
Chair Dene Bustichi
11 STATE LEGISLATIVE UPDATE
Josh Shaw, Shaw, Yoder, Antwih, Inc.
12 FEDERAL LEGISLATIVE UPDATE Chris Giglio, Capital Edge

13 RECEIVE AN UPDATE ON THE COMPREHENSIVE OPERATIONAL ANALYSIS
Tom Hiltner, Acting Planning Manager

14 ACCEPT AND FILE THE FISCAL YEAR END MONTHLY BUDGET STATUS REPORTS FOR JUNE 30, 2015; AND ADOPTION OF THE SCHEDULE OF RESERVE ACCOUNT BALANCES
Angela Aitken, Finance Manager
CONSIDERATION OF THE ADOPTION OF CHAPTER 7 TO TITLE I OF THE SANTA CRUZ METRO ADMINISTRATIVE CODE - RESERVE FUND POLICY Angela Aitken, Finance Manager

16 CONSIDERATION TO WAIVE \$3.00 FEE FOR SMART CARD FARE MEDIA AND TO AMEND AR-1031, SMART CARD POLICY, TO REFLECT FEE WAIVER
Ciro Aguirre, COO
17 REVISED METROBASE PHASE II (OPERATIONS BUILDING) LIFE OF PROJECT BUDGET AND CAPITAL RESOURCE ALLOCATION PLAN Alex Clifford, CEO/General Manager

18 CONSIDERATION OF AUTHORIZING THE CEO TO EXECUTE A CONTRACT EXTENSION WITH HILL INTERNATIONAL, INC. FOR PROJECT MANAGEMENT CONSULTANT SERVICES, INCREASING THE CONTRACT TOTAL BY \$133,000
Alex Clifford, CEO/General Manager

20 CEO TO GIVE ORAL REPORT
Alex Clifford, CEO/General Manager

ANNOUNCEMENT OF NEXT MEETING: FRIDAY, NOVEMBER 13, 2015 AT 8:30 AM, SANTA CRUZ COUNCIL CHAMBERS, 809 CENTER STREET, SANTA CRUZ
Chair Dene Bustichi
RECESS TO CLOSED SESSION

## SECTION II: CLOSED SESSION

CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
(Government Code Section 54956.9(a))
Name of Case: Rocha vs SCMTD, et. AI
Santa Cruz Superior Court No. CIS-CV-180550

## 25 PUBLIC EMPLOYEE PERFORMANCE EVALUATION

 Title:
## SECTION III: RECONVENE TO OPEN SESSION

26 REPORT OF CLOSED SESSION ITEMS
Leslyn Syren, General Counsel

27 ADJOURNMENT
Chair Dene Bustichi

Pursuant to Section 54954.2(a)(1) of the Government Code of the State of California, this agenda was posted at least 72 hours in advance of the scheduled meeting at a public place freely accessible to the public 24 hours a day. The agenda packet and materials related to an item on this Agenda submitted to the Board of Directors after distribution of the agenda packet are available for public inspection in the Santa Cruz METRO Administrative Office (110 Vernon Street, Santa Cruz) during normal business hours. Such documents are also available on the Santa Cruz METRO website at www.scmtd.com subject to staff's ability to post the document before the meeting.

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FROM: Angela Aitken, Finance Manager

## SUBJECT: ACCEPT AND FILE PRELIMINARY APPROVED CHECK JOURNAL DETAIL FOR THE MONTH OF JUNE 2015

## I. RECOMMENDED ACTION

That the Board of Directors accept and file the preliminary approved Check Journal Detail for the month of June 2015.

## II. SUMMARY

- This staff report provides the Board with a preliminary approved Check Journal Detail for the month of June 2015.
- The Finance Department is submitting the check journal for Board acceptance and filing.


## III. DISCUSSION/BACKGROUND

This preliminary approved Check Journal Detail provides the Board with a listing of the vendors and amounts paid out on a monthly cash flow basis (Operating and Capital expenses).

All invoices submitted for the month of June 2015 have been processed, checks issued and signed by the Finance Manager.

## IV. FINANCIAL CONSIDERATIONSIIMPACT

None. The check journal is a presentation of invoices paid in June 2015 for purposes of Board review, agency disclosure, accountability and transparency.

## V. ALTERNATIVES CONSIDERED

N/A

## VI. ATTACHMENTS

Attachment A: Check Journal Detail for the Month of June 2015

Prepared By: Lorraine Bayer, Accountant II

## VII. APPROVALS:

Angela Aitken, Finance Manager

Alex Clifford, CEO/General Manager


## Attachment A

DATE 09/11/15 12:11

| SANTA CRUZ METROPOLITAN TRANSIT DISTRICT | PAGE |
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| CHECK JOURNAL DETAIL BY CHECK NUMBER | 1 |


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AT\&T
BORTNICK, ROBERT S. \& ASSOC.
BRENCO OPERATING-TEXAS, LP
CITY OF SANTA CRUZ/PARKING
CITY OF SCOTTS VALLEY
CITY OF WATSONVILLE UTILITIES
CLIFFORD, ALEX
COAST PAPER \& SUPPLY INC.
CREATIVE BUS SALES, INC.
DAY WIRELESS SYSTEMS
DEPARTMENT OF TOXIC SUBSTANCE
EXPRESS SERVICES INC.

GOVDELIVERY, INC.
GRAINGER
HOSE SHOP, THE INC
JOBS AVAILABLE
KIMBALL MIDWEST
LABOR READY, INC.
LEWIS C NELSON AND SONS INC
LYON GROUP HOLDINGS LLP
MANAGED HEALTH NETWORK
MONTERERY BAY SECURITY

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## Attachment A

DATE 09／11／15 12：11

| SANTA CRUZ METROPOLITAN TRANSIT DISTRICT | PAGE |
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| 52837 | 06／01／15 | 249.68 | 004 | NORTH BAY FORD LINC－MERCURY |
| 52838 | 06／01／15 | 226.65 | 043 | PALACE ART \＆OFFICE SUPPLY |
| 52839 | 06／01／15 | 80.00 | 003097 | PHILLIPS－ANDERSON INC |
| 52840 | 06／01／15 | 621.50 | 481 | PIED PIPER EXTERMINATORS，INC． |
| 52841 | 06／01／15 | 2，852．43 | 187 | POLAR RADIATOR SERVICE INC |
| 52842 | 06／01／15 | 175.35 | 003020 | QUEST DIAGNOSTIC INC． |
| 52843 | 06／01／15 | 487.19 | 003215 | RICOH USA INC． |
| 52844 | 06／01／15 | 638.21 | 135 | SANTA CRUZ AUTO PARTS，INC． |
| 52845 | 06／01／15 | 7，934．96 | 079 | SANTA CRUZ MUNICIPAL UTILITIES |
| 52846 | 06／01／15 | 24.88 | 115 | SNAP－ON INDUSTRIAL |
| 52847 | 06／01／15 | 575.00 | 001976 | SPORTWORKS NORTHWEST，INC． |
| 52848 | 06／01／15 | 41.55 | E534 | SULLIVAN，CHRISTOPHER |
| 52849 | 06／01／15 | 556.79 | 003037 | TYCO INTEGRATED SECURITY |
| 52850 | 06／01／15 | 343.75 | 003152 | UNIFIRST CORPORATION |
| 52851 | 06／01／15 | 47.33 | 007 | UNITED PARCEL SERVICE |
| 52852 | 06／01／15 | 160.00 | 003200 | UPS STORE \＃1128 |
| 52853 | 06／01／15 | 56.04 | 434B | VERIZON CALIFORNIA |

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## Attachment A

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| 52899 | 06/08/15 | 1, 058.00 | 002947 | PEDALERS EXPRESS |
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| 52900 | 06/08/15 | 714.13 | E962 | PIERCE, AL |
| 52901 | 06/08/15 | 155.00 | 187 | POLAR RADIATOR SERVICE INC |
| 52902 | 06/08/15 | 829.33 | 003215 | RICOH USA INC |
| 52903 | 06/08/15 | 95.51 | 135 | SANTA CRUZ AUTO PARTS, INC. |
| 52904 | 06/08/15 | 400.00 | 001292 | SANTA CRUZ RECORDS MNGMT INC |
| 52905 | 06/08/15 | 264.00 | 957 | SECURITY SHORING \& STEEL PLT |
| 52906 | 06/08/15 | 1,500.00 | 001277 | SJB GLOBALNET, INC. |
| 52907 | 06/08/15 | 343.96 | 003152 | UNIFIRST CORPORATION |
| 52908 | 06/08/15 | 26.82 | 007 | UNITED PARCEL SERVICE |
| 52909 | 06/08/15 | 29.37 | 946 | UNITED SITE SERVICES OF CA INC |
| 52910 | 06/08/15 | 2,077.70 | 002829 | VALLEY POWER SYSTEMS, INC. |
| 52911 | 06/08/15 | 56.04 | 434B | VERIZON CALIFORNIA |
| 52912 | 06/08/15 | 276.48 | 001165 | VU, THANH DR. MD |
| 52913 | 06/08/15 | 652.75 | 002291 | WINCHESTER AUTO |
| 52914 | 06/08/15 | 93.52 | 147 | ZEE MEDICAL SERVICE CO. |
| 52915 | 06/15/15 | 32.22 | 002861 | AMERICAN MESSAGING SVCS, LLC |
| 52916 | 06/15/15 | 7,507.01 | 854 | AMERICAN SEATING COMPANY |
| 52917 | 06/15/15 | 138.09 | 294 | ANDY'S AUTO SUPPLY |
| 52918 | 06/15/15 | 467.64 | 001D | AT\&T |
| 52919 | 06/15/15 | 4,750.40 | 003168 | BIOMAAS INC |
| 52920 | 06/15/15 | 43.50 | 001112 | BRINKS AWARDS \& SIGNS |
| 52921 | 06/15/15 | 5,000.00 | 001324 | CAPITALEDGE ADVOCACY, INC. |
| 52922 | 06/15/15 | 963.17 | 002627 | CDW GOVERNMENT, INC. |

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## Attachment A

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 LEXISNEXIS INC
MANFIELD OIL CO OF GAINSVILLE
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NORTH BAY FORD LINC-MERCURY OFFICE TEAM

## Attachment A

DATE 09／11／15 12：11

## PITNEY BOWES INC． PREFERRED BENEFIT RICOH USA，INC CA RICOH USA，INC．TX




－ SANTA CRUZ TRANSPORTATION，LLC STAPLES CONTRACT \＆CÓMM INC THERMO KING OF SALINAS，INC
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| 52946 | 06／15／15 | 146.82 | 050 | PITNEY BOWES INC． |
| :---: | :---: | :---: | :---: | :---: |
| 52947 | 06／15／15 | 44，066．80 | 002939 | PREFERRED BENEFIT |
| 52948 | 06／15／15 | 9， 464.30 | 003024 | RICOH USA，INC CA |
| 52949 | 06／15／15 | 1，137．08 | 215 | RICOH USA，INC．TX |
| 52950 | 06／15／15 | 71.00 | E971 | RUFFIN，CARLOS |
| 52951 | 06／15／15 | 516.96 | 018 | SALINAS VALLEY FORD SALES INC |
| 52952 | 06／15／15 | 62.67 | 135 | SANTA CRUZ AUTO PARTS，INC． |
| 52953 | 06／15／15 | 225.34 | 079 | SANTA CRUZ MUNICIPAL UTILITIES |
| 52954 | 06／15／15 | 67.95 | 149 | SANTA CRUZ SENTINEL |
| 52955 | 06／15／15 | 14，480．35 | 977 | SANTA CRUZ TRANSPORTATION，LLC |
| 52956 | 06／15／15 | 460.00 | 001976 | SPORTWORKS NORTHWEST，INC． |
| 52957 | 06／15／15 | 1，457．48 | 002245 | STAPLES CONTRACT \＆COMM INC |
| 52958 | 06／15／15 | 466.75 | 001800 | THERMO KING OF SALINAS，INC |
| 52959 | 06／15／15 | 623.37 | 002207 | TY CUSTOM DESIGN |
| 52960 | 06／15／15 | 368.05 | 003152 | UNIFIRST CORPORATION |
| 52961 | 06／15／15 | 84.07 | 007 | UNITED PARCEL SERVICE |
| 52962 | 06／15／15 | 3，905．10 | 001353 | VISION COMMUNICATIONS |
| 52963 | 06／15／15 | 10，431．88 | 001043 | VISION SERVICE PLAN |
| 52964 | 06／15／15 | 375.00 | 001165 | VU，THANH DR．MD |
| 52965 | 06／22／15 | 113.43 | 003151 | ABC BUS INC |
| 52966 | 06／22／15 | 525.00 | 001128 | ALWAYS TOWING \＆RECOVERY，INC |
| 52967 | 06／22／15 | 314.56 | 001G | AT\＆T |




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## Attachment A

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| 65925 | 4/24-5/23 WIFI BUSES |
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| 65977 | BIOLOGIC MONITORING |
| 65911 | FEB 15 SPCC PROJECT |
| 65912 | 1200B DRIVEWAY RELOC |
| 65980 | FIRE EGRESS MMF |
| 65919 | MAY 15 1200B SERVICE |
| 65920 | MAY 15 1200B SERVICE |
| 65985 | JUL 15 RENT |
| 65922 | OFFICE SUPPLIES |
| 65943 | LANDFILL |
| 65930 | CLEANING SUPPLIES |
| 65969 | TURBO INVENTORY PART |
| 65987 | MID LIFE REBILD |
| 65921 | OFFICE SUPPLIES |
| 65950 | 19 TICKETS @ \$4/EA |
| 65998 | TEMP W/E 6/7/15 |
| 65978 | FREIGHT |
| 65979 | FREIGHT |
| 65996 | FREIGHT |
| 65909 | MAY 15 SECURITY |
| 66002 | MAY 15 MERCHANT FEE |
| 65989 | 5/15-5/31 FUEL PC |
| 65960 | TIRES PC |
| 65961 | TIRES PC |
| 65972 | TIRES PC |
| 65973 | TIRES |
| 65974 | TIRES |
| 65975 | TIRE DISPOSAL FEE |
| 65933 | INVENTORY PARTS |
| 65942 | MAY 15 TRASH SVTC |
| 65928 | RPR STEAM CLEANER |
| 65971 | HOSE SHIELD |
| 65915 | JUL 15 RENT |
| 65916 | 2015 PROP TAX 2 ND PM |
| 65929 | RED CURB PAINT |
| 65914 | JUL15 RENT NNN PARK |
| 65945 | TEMP CUST WWC 5/15 |
| 65946 | TEMP CUST WTC 5/29 |
| 65940 | CLEANING SUPLIES |
| 65952 | INVENTORY ORDER |
| 65986 | TOOLING |
| 65988 | GLASS DOOR |
| 65954 | RPR VEH \#2404 PC |
| 65968 | TEMP W/E 6/5/15 |
| 65991 | TEMP W/E 6/5/15 |
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KELLY-MOORE PAINT CO., INC.
KIM FAMILY ENTERPRISES LLP
LABOR READY, INC.
MID VALLEY SUPPLY INC.
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## Attachment A

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UNIFIRST CORPORATION
UNITED PARCEL SERVICE
VALLEY POWER SYSTEMS，INC．
VEHICLE MAINTENANCE PROG INC
VERIZON WIRELESS
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## Attachment A

DATE 09/11/15 12:11
SANTA CRUZ METROPOLITAN TRANSIT DISTRICT
CHECK JOURNAL DETAIL BY CHECK NUMBER


| 66062 | INVENTORY ORDER |
| :---: | :---: |
| 66047 | BACKFLOW VERNON |
| 66135 | JOB PLACEMENT AD |
| 66113 | COPIES OF PLAN SHEET |
| 66092 | INVENTORY PARTS PC |
| 66048 | 6/7-7/6REPEATERS OPS |
| 66137 | JUN 15 TPA FEES |
| 66132 | MAR 15 WTC EXP |
| 66133 | MAR 15 REIMB EXP WTC |
| 66131 | MAY15 A/C SYS SURVEI |
| 66012 | AUDIT FY16 |
| 66056 | JUL 15 MEDICAL |
| 66126 | JUL 15 RETIREE SUPP |
| 66076 | DMV REIMBURSEMENT |
| 66022 | 2015 BUS STICKERS |
| 66014 | OFFICE SUPPLIES |
| 66015 | OFFICE SUPPLIES |
| 66016 | OFFICE SUPPLIES |
| 66043 | 5/11-6/8 WATER WTC |
| 66029 | DECALS VEH \#1501 |
| 66030 | DECALS VEH \#1502 |
| 66027 | LNG 5/30/15 |
| 66052 | LNG 6/9/15 |
| 66053 | LNG 6/6/15 |
| 66054 | LNG 6/2/15 |
| 66055 | LNG 6/4/15 |
| 66026 | REPAIR DR600 |
| 66037 | BOD MEET 6/12-6/26 |
| 66032 | VEHICLE \#1502 |
| 66033 | VEHICLE \#1501 |
| 66020 | COIL IGNITION |
| 66120 | JUL 15 RETIREE SUPP |
| 66013 | ON SITE SERVICE |
| 66107 | FINGERPRINTING |
| 66138 | 2015 EPA ID VQ |
| 66034 | HCM UPGRADE |
| 66078 | DMV REIMBURSEMENT |
| 66108 | TEMP W/E 6/14/15 |
| 66073 | DMV REIMBURSEMENT |
| 66099 | ANNUAL MAINTENANCE |
| 66110 | MAY 15 SERVICES HW |
| 66111 | APR 15 SERVICES HW |
| 66112 | 5/31/13-3/31 ADJ BAL |
| 66101 | 6/1-6/15 FUEL PC |
| 66079 | DMV REIMBURSEMENT |
| 66044 | WTC KIOSK PADLOCK |

## Attachment A

DATE 09/11/15 12:11




## GCR TIRES \& SERVICE <br> GOUVEIA, ROBERT GRAINGER

$\wedge$ 。


| 1,406.46 | 004 | NORTH BAY FORD LINC-MERCURY |
| :---: | :---: | :---: |
| 1,026.90 | 003115 | OFFICE TEAM |
| 400.54 | 043 | PALACE ART \& OFFICE SUPPLY |
| 46.44 | M109 | PEREZ, CHERYL |
| 71.00 | E974 | PEREZ, JULIO |
| 165.00 | 481 | PIED PIPER EXTERMINATORS, INC |
| 611.50 | 001149 | PREFERRED PLUMBING, INC. |
| 326.25 $1,512.60$ | 88219 | PRINT SHOP SANTA CRUZ |


| $2,240.11$ | 002954 |
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| 92.89 | M 041 |
| $2,356.61$ | 282 |


| 105.09 | E530 |
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| $1,897.86$ | 216 |



$\begin{array}{rl}105.09 \text { E530 } & \text { GUIZAR, LISETH } \\ 1,897.86 & 216\end{array} \quad$ LABOR READY, INC. $\quad$.

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$\begin{array}{ll}53072 & 06 / 29 / 15 \\ 53073 & 06 / 29 / 15 \\ 53074 & 06 / 29 / 15\end{array}$
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8-01A. 11

## Attachment A

DATE 09/11/15 12:11


TO: Board of Directors
FROM: Alex Clifford, CEO

## SUBJECT: ACCEPT AND FILE MINUTES OF THE SANTA CRUZ METRO BOARD OF DIRECTORS MEETINGS OF SEPTEMBER 25 AND OCTOBER 9, 2015

## I. RECOMMENDED ACTION

That the Board of Directors Accept and File the Minutes for the Santa Cruz Metropolitan Transit District (METRO) Board of Directors Meetings of September 25 and October 9, 2015

- Staff is providing minutes from the Santa Cruz Metropolitan Transit District (METRO) Board of Directors Meetings of September 25 and October 9, 2015
- Each meeting, staff will provide minutes from the previous METRO Board of Directors meeting


## II. DISCUSSION/BACKGROUND

The Board requested that staff include, in the Board Packet, minutes for previous METRO Board of Directors meetings. Staff is enclosing the minutes from these meetings as a mechanism of complying with this request.

## III. FINANCIAL CONSIDERATIONSIIMPACT

None

## IV. ALTERNATIVES CONSIDERED

None

## V. ATTACHMENTS

Attachment A: Draft minutes for the Board of Directors Meeting of September 25, 2015

Attachment B: Draft minutes for the Board of Directors Meeting of October 9, 2015

Prepared by: Gina Pye, Executive Assistant

## VI. APPROVALS:

Alex Clifford, CEO/General Manager


## SANTA CRUZ METROPOLITAN TRANSIT DISTRICT BOARD OF DIRECTORS MEETING MINUTES REGULAR MEETING <br> SEPTEMBER 25, 2015-8:30 AM WATSONVILLE CITY COUNCIL CHAMBERS 275 MAIN STREET WATSONVILLE, CA

A regular meeting of the Board of Directors of the Santa Cruz Metropolitan Transit District (METRO) was convened on Friday, September 28, 2015, at the Watsonville City Council Chambers at 275 Main Street, Watsonville, CA.

The Board Meeting Agenda Packet can be found online at www.SCMTD.com and is available for inspection at Santa Cruz METRO's Administrative offices at 110 Vernon Street, Santa Cruz, California.

This document has been created with accessibility in mind. This document passes the Adobe Acrobat XI Accessibility Full Check. If you have any questions about the accessibility of this document, please email your inquiry to accessibility@scmtd.com

SECTION I: OPEN SESSION
1 CALL TO ORDER at 8:39A by Chair Bustichi
2 ROLL CALL: The following Directors were present, representing quorum:

Director Ed Bottorff<br>Director Dene Bustichi, Chair<br>Director Karina Cervantez<br>Director Cynthia Chase<br>Director Jimmy Dutra<br>Director Donald "Norm" Hagen<br>Director Don Lane<br>Director John Leopold<br>Director Bruce McPherson<br>Director Mike Rotkin, Vice Chair

The following Directors were absent: Director Zach Friend
Ex-Officio Director Donna Blitzer

City of Capitola
City of Scotts Valley
City of Watsonville
City of Santa Cruz
City of Watsonville
County of Santa Cruz
City of Santa Cruz
County of Santa Cruz
County of Santa Cruz
County of Santa Cruz

County of Santa Cruz
UC Santa Cruz

STAFF PRESENT:
Alex Clifford, CEO
Leslyn Syren, District Counsel

## Attachment A

## METRO EMPLOYEES AND MEMBERS OF THE PUBLIC WHO VOLUNTARILY INDICATED THEY WERE PRESENT (IN ALPHABETICAL ORDER) WERE:

Heather Adamson, AMBAG
Angela Aitken, METRO
Christine Bakanoff, Self
Lynne Cordova, Self

Carolyn Derwing, METRO
Cayla Hill, METRO
Robyn D. Slater, METRO
Daniel Zaragoza, METRO

## 3 ANNOUNCEMENTS

Chair Bustichi acknowledged Carlos Landaverry's presence and noted his availability for Spanish Language Interpretation as needed. Carlos introduced himself and announced his services in Spanish.

Chair Bustichi announced Victor will be today's Community Television technician and the City of Watsonville technician is Joseph.

Chair Bustichi announced the following items were distributed to Board members and available for public review at the rear of the room:

- Item 8-10 Attachment A has been REVISED
- Item 8-12 Attachment A has been REVISED
- Item 14 The presentation is now available (Attachment C)
- Item 15 A link to a YouTube video is available http://youtu.be/QjBFJpc4FdU
- Updated Headways for Fall-Spring Service: September 10, 2015 - June 15, 2016
- September 24, 2015 email from Olive Mills


## 4 COMMUNICATIONS TO THE BOARD OF DIRECTORS

Having no written communication to the Board, Chair Bustichi opened the floor to public comment.

Becky Taylor, a downtown Santa Cruz resident, informed the Board of upcoming Commission on Disabilities' (COD) events: 10/7 Santa Cruz Farmers' Market; 10/16 Watsonville Farmers' Market; 10/22 they are collaborating with Dignity Health for a talk and wheelchair dance at the Louden Nelson Center; and then, 10/28 they will be presenting their kudos awards at the Appleton Grille in Watsonville.

Felipa de Leon, a resident of Watsonville and COD member, added these events are part of COD's 25 year celebration. She distributed the attached flyer to the Board outlining the events. Chair Bustichi asked that flyer be sent to the Board as well.

Christine Bakanoff, a Watsonville resident, spoke about using ParaCruz to attend Twin Lakes Church over the past year. With the recent changes, she is asking the Board to consider an alternate option which would allow her to utilize ParaCruz to attend church. The two blocks she is now required to travel to take the fixed route bus is unsafe and a private taxi is too costly.

Director Hagen asked that April Warnock, Paratransit Superintendent, look into these isolated ParaCruz requests for possible accommodation. Chair Bustichi noted that the Board can't make a recommendation, but he had observed METRO staff taking notes to address this.

## Attachment A

Lynn Cordova wanted to understand why the Scotts Valley Transit Center parking lot is now prohibiting overnight parking. She has used the lot historically and never experienced any problems. She stated that METRO is making public transportation less attractive with this change which is counter productive.

Chair Bustichi noted that commuter buses and neighbors from the newest residential complex have been parking overnight in the lot. They have also discovered 20-30 cars without current registration. However, these two issues should not affect our current METRO riders who use the lot correctly. He asked METRO staff to look into options for METRO riders.

Liseth Guizar, Safety, Security and Risk Manager, thanked the Board and METRO employees for their support at the recent fund raiser. It was nice to see everyone getting together for a good cause. They raised approximately $\$ 3500$.

## 5 WRITTEN COMMUNICATIONS FROM MAC

None.

## 6 LABOR ORGANIZATION COMMUNICATIONS

Chair Bustichi opened the floor to public comment.
Eduardo Montesino, UTU representative, spoke about the rise in complaints the drivers are receiving related to the raise in fare and ParaCruz service changes; e.g., taking the Highway 17 is more expensive, yet the service is unreliable. ParaCruz reservationists are receiving complaints from their clientele which takes longer to make the reservation. He said these complaints are not being documented.

Vice Chair Rotkin asked that METRO staff work on documenting these complaints.

## CONSENT AGENDA

8-01 RECOMMENDED ACTION ON TORT CLAIMS
8-02 NOTIFICATION OF ACTIONS TAKEN IN CLOSED SESSION
8-03 ACCEPT AND FILE MINUTES OF THE SANTA CRUZ METRO BOARD OF DIRECTORS REGULAR MEETING OF AUGUST 28, 2015

8-04 ACCEPT AND FILE SANTA CRUZ METRO SYSTEM RIDERSHIP REPORTS FOR THE MONTH OF JULY 2015

8-05 ACCEPT AND FILE THE METRO PARACRUZ OPERATIONS STATUS REPORT FOR MAY, JUNE AND JULY 2015

8-06 ACCEPT AND FILE SANTA CRUZ COUNTY REGIONAL TRANSPORTATION COMMISSION (SCCRTC) MEETING MINUTES REFLECTING VOTING RESULTS FROM SANTA CRUZ METRO APPOINTEES

8-07 ADOPTION OF THE PUBLIC RECORDS REQUEST POLICY TO THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT'S ADMINISTRATIVE CODE

## Attachment A

## 8-08 CONSIDERATION OF ADOPTION OF SANTA CRUZ METRO'S AMENDED ADA POLICY

 AND COMPLAINT PROCEDURES8-09 CONSIDERATION OF AUTHORIZING THE CEO/GENERAL MANAGER TO EXECUTE AN EXTENSION AMENDMENT FOR THE CONTRACT AGREEMENT WITH MONTEREYSALINAS TRANSIT FOR ITS USE OF THE WATSONVILLE TRANSIT CENTER

8-10 ACCEPT AND FILE THE CURRENT VACANT POSITIONS REPORT
At the request of Carolyn Derwing, SEIU-SEA President, Item 8-10 was pulled from Consent and became Item A under the Regular Agenda.

8-11 APPROVE AN OUT OF CLASS ASSIGNMENT TO A POSITION THAT IS NOT BUDGETED IN FY16 AND FY17
At the request of Eduardo Montesino, UTU representative, Item 8-11 was pulled from Consent and became Item B under the Regular Agenda.

## 8-12 CONSIDERATION OF METROBASE MONTHLY CHANGE REPORT

Chair Bustichi opened the floor to public and Board member comment. Hearing no further comments, the Board moved to make a motion.

ACTION: MOTION TO ACCEPT THE CONSENT AGENDA AS PRESENTED WITH THE MOVE OF ITEMS 8-10 AND 8-11 TO THE REGULAR AGENDA
MOTION: DIRECTOR ROTKIN SECOND: DIRECTOR LANE
MOTION PASSED WITH 10 AYES (Directors Bottorff, Bustichi, Cervantez, Chase, Dutra, Hagen, Lane, Leopold, McPherson and Rotkin). Director Friend was absent.

## REGULAR AGENDA

A. (Former Item 8-10) ACCEPT AND FILE THE CURRENT VACANT POSITIONS REPORT At the request of Carolyn Derwing, SEIU-SEA President, Item 8-10 was pulled from Consent and became Item A under the Regular Agenda.

Director McPherson recognizes that vacancies are a moving target. CEO Clifford noted that there is a lag between the time the data is received and the time it's reported; e.g., the May data was reported at the August meeting. Finance Manager, Angela Aitken, added that the FY15 information will be presented at the October $23^{\text {rd }}$ Board Meeting. At the current time, we appear to have ended FY15 approximately \$3M under budget.

Ms. Derwing agreed that the open positions have saved METRO money and wanted to remind everyone that the work is still being completed, albeit with fewer employees. She added that 10 of the openings are SEIU positions.

Mr. Montesino, UTU representative, voiced concern about the budgeted level of some of the management salaries; e.g., approximately $\$ 100,000$ for the Database Administrator, Planning Manager and Assistant Superintendent. The $\$ 350,000$ savings obtained by the ParaCruz cuts appear to be going to salaries. He suggested METRO reconsider the open positions in light of the service cuts looming. Do we need these positions?

Chair Bustichi recognized Mr. Montesino's concerns adding that keeping service on the road requires a balance. METRO has experienced issues with not having the correct management positions in place.

ACTION: MOTION TO ACCEPT AND FILE THE CURRENT VACANT POSITIONS REPORT AS PRESENTED
MOTION: DIRECTOR ROTKIN
SECOND: DIRECTOR LANE
MOTION PASSED WITH 10 AYES (Directors Bottorff, Bustichi, Cervantez, Chase, Dutra, Hagen, Lane, Leopold, McPherson and Rotkin). Director Friend was absent.
B. (Former Item 8-11) APPROVE AN OUT OF CLASS ASSIGNMENT TO A POSITION THAT IS NOT BUDGETED IN FY16 AND FY17
At the request of Eduardo Montesino, UTU representative, Item 8-11 was pulled from Consent and became Item B under the Regular Agenda.

In response to Mr. Montesino's question regarding the financial cost of the position, CEO Clifford responded that the Financial Considerations on page 8-11.2 listed the cost of the position in question at $\$ 1,010$ per year.

ACTION: MOTION TO APPROVE AN OUT OF CLASS ASSIGNMENT TO A POSITION THAT IS NOT BUDGETED IN FY16 AND FY17 AS PRESENTED
MOTION: DIRECTOR ROTKIN SECOND: DIRECTOR LEOPOLD MOTION PASSED WITH 10 AYES (Directors Bottorff, Bustichi, Cervantez, Chase, Dutra, Hagen, Lane, Leopold, McPherson and Rotkin). Director Friend was absent.

## 9 RESOLUTION OF APPRECIATION FOR JANIE McDONALD

In Ms. McDonald's absence, Chair Bustichi presented the Resolution of Appreciation.

## MOTION TO ACCEPT THE RESOLUTION OF APPRECIATION FOR JANIE McDONALD AS PRESENTED <br> MOTION: DIRECTOR ROTKIN SECOND: DIRECTOR CHASE <br> MOTION PASSED WITH 10 AYES (Directors Bottorff, Bustichi, Cervantez, Chase, Dutra, Hagen, Lane, Leopold, McPherson and Rotkin). Director Friend was absent.

10 OUTSTANDING SERVICE COMMENDATION FOR PEDRO GARCIA-SUMANO Ms. Guizar introduced Mr. Garcia-Sumano and recanted the story of his heroic actions.

Mr. Garcia-Sumano thanked the Board for inviting him and for his 17 years with METRO. He is proud of his actions.

Chair Bustichi thanked Mr. Garcia-Sumano for his quick actions, adding that he and the board are humbled to be here with him.

Director Leopold added that the public see METRO's Bus Operators as the face of the community. He also appreciates all of their work and the difference in the community they make.

## Attachment A

## 11 BOARD AGENDA EFFICIENCIES

Alex Clifford, CEO/General Manager, thanked the Board for the efficiencies to save costs which have already been approved and implemented. He would now like to complete the conversion of some of the more routine board reports from monthly to quarterly (e.g., ParaCruz, Ridership, SCCRTC minutes) given the improved accessibility of the reports, etc.

## MOTION TO ACCEPT THE BOARD AGENDA EFFICIENCIES AS PRESENTED

 MOTION: DIRECTOR LEOPOLD SECOND: DIRECTOR HAGEN MOTION PASSED WITH 10 AYES (Directors Bottorff, Bustichi, Cervantez, Chase, Dutra, Hagen, Lane, Leopold, McPherson and Rotkin). Director Friend was absent.
## 12 ADOPTION OF THE ADVERTISING POLICY TO CHAPTER 6 TO TITLE I OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT'S ADMINISTRATIVE CODE

 Alex Clifford, CEO/General Manager, noted this report represents an effort to continue pursuing additional revenue through advertising. This effort could make a notable difference as METRO doesn't currently actively pursue advertising opportunities. He elaborated on examples provided in the board report, noting that the future of advertising space is changing on the buses themselves.Director Leopold supports this effort and requested a report be provided after one year as to METRO's return on investment; i.e., its profitability. Given the potential sensitivity of bus advertising, he requested samples of advertising. CEO Clifford responded that METRO is aware of this sensitivity and will be mindful of the public perception and image.

Director Lane echoed Director Leopold's concerns, particularly in light of the unintentional potential to bring back billboards within the City limits.

Director Hagen has concerns related to graffiti on the shelters. CEO Clifford acknowledged that any flat surface is an invitation to graffiti; provisions currently exist to cover any graffiti in a timely manner.

Vice Chair Rotkin reminded the assembly that the City of Santa Cruz was the first to address the US Supreme Court to ban billboards. As a result, METRO went 10 years without any advertising on the buses. It was only when revenue was needed, that this particular ban was lifted. He is concerned that the cities and/or county may resist bus shelter advertising. He asked what the legal restrictions were.

Director Bottorff proposed excluding bus shelters from the proposal but supporting the remainder.

Director Dutra appreciates the good job METRO does with graffiti removal and suggested the advertising be limited to a few bus shelters to reduce the prospective graffiti.

Vice Chair Rotkin proposed approving the policy as presented with the caveat that staff bring back examples of minimal bus shelter advertising.

Director Leopold informed the assembly of his plan to educate and illuminate the public about the Museum of Art and History through the placement of art, media, etc. on some bus shelters. District Counsel Syren cautioned the Board not to confuse Director Leopold's

## Attachment A

proposal with METRO's. Director Leopold's proposal is considered an art program, not an advertising program; it is not available for purchase.

Chair Bustichi noted that various cities and counties have different opinions. He thinks the Scotts Valley Chamber of Commerce would embrace this concept as it may help to address the temporary placards they are now dealing with. He asked that this item be brought up at each City and County jurisdiction for comments and/or restrictions.

Director Cervantez noted Watsonville does have a public arts ordinance. She suggested specific parameters to meet each jurisdiction requirements and, perhaps, an evaluation process before advertisements are set in place.

Director Leopold suggested the Board Members bring this item to their respective City/County Councils to save METRO staff time.

CEO Clifford proposed Director Leopold's October agenda item regarding the Museum of Art and History be separate from bus shelter and advertising restrictions at a future board meeting.

Chair Bustichi opened the floor to public comment.
Mr. Montesino said this could be 'dicey' depending on community demographics. He added the bus on display at the fair didn't have any internal or external advertising.

MOTION TO APPROVE THE ADOPTION OF THE ADVERTISING POLICY TO CHAPTER 6 TO TITLE I OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT'S ADMINISTRATIVE CODE AS PRESENTED WITH THE EXCEPTION OF THE BUS SHELTERS. METRO TO RETURN WITH EXAMPLES OF BUS SHELTER ADVERTISING AND RESTRICTIONS THEREOF MOTION: DIRECTOR ROTKIN SECOND: DIRECTOR LANE MOTION PASSED WITH 10 AYES (Directors Bottorff, Bustichi, Cervantez, Chase, Dutra, Hagen, Lane, Leopold, McPherson and Rotkin). Director Friend was absent.

## 13 AMENDMENTS TO TITLE II OF THE ADMINISTRATIVE CODE PROCUREMENT POLICY

Leslyn Syren, District Counsel, explained that this amendment ensures METRO's compliance with state law and how it ties to policies standard throughout the industry.

Vice Chair Rotkin would authorize up to $\$ 50,000$ in the interest of efficiency but asked that the Board be informed any time monies are spent between the $\$ 25,000$ and $\$ 50,000$ range. District Counsel Syren responded that this language has been added to the policy.

Hearing no public comment, the Board moved to make a motion.
MOTION TO APPROVE AND ACCEPT THE AMENDMENTS TO TITLE II OF THE ADMINISTRATIVE CODE - PROCUREMENT POLICY AS PRESENTED. MOTION: DIRECTOR ROTKIN SECOND: DIRECTOR McPHERSON MOTION PASSED WITH 10 AYES (Directors Bottorff, Bustichi, Cervantez, Chase, Dutra, Hagen, Lane, Leopold, McPherson and Rotkin). Director Friend was absent.

## Attachment A

## 14 CONSIDER A STRATEGY FOR ADDING ELECTRIC BUSES TO THE METRO FLEET <br> CEO Clifford stated that electric buses are now considered to be "reliable" within the industry and funding is available which makes this a good time to pursue electric buses.

Tom Hiltner, Acting Planning and Dev. Manager, acknowledged the work by other team members that went into the preparation of this report. He highlighted the following:

1) Electric bus technology has evolved to the point wherein range similar to diesel or CNG is feasible;
2) Electric buses have demonstrated operating costs savings over CNG buses; and,
3) Regulatory funding environment is favorable

Today's proposed grant funding would provide enough monies for 30 buses. Buses are typically delivered one year after the funds are awarded.

Vice Chair Rotkin asked if there would be any savings if METRO were to 'bundle' their purchases with those of another district. CEO Clifford responded that the FTA has been discouraging this lately; however, we may have some luck in a joint partnership with other agencies. In fact, METRO has asked VTA to purchase 6 buses and 2 chargers; the chargers to be installed at Diridon and Pacific Station.

Director Leopold favors electric technology; in fact, he owns two electric family cars. He asked for clarification regarding the installation costs. Mr. Hiltner responded that the route structure would be analyzed before any specific chargers would be ordered and/or installed.

At CEO Clifford's request, COO Aguirre responded to Director Leopold's concerns regarding the comparison between METRO and Stanford's experience, citing the difference in topography. Mr. Aguirre provided the Board with the initial results of the road test comparisons between the BYD and Proterra buses.

Director Leopold was also interested in the maintenance costs and training for METRO staff, particularly in light of the high voltage safety aspect. COO Aguirre responded that the training is typically included with the purchase of the bus. The electric buses have few fewer components to maintain.

The cost of electricity was discussed. Director Leopold suggested METRO check with the County regarding their recently installed battery system to support their fleet of cars. CEO Clifford added that some properties have been successful in negotiating a special rate and there are rumbles in the legislature supporting lower rates for this purpose.

Director Leopold expressed concern about possible public perception of taking on additional infrastructure costs while maintaining the level of service needed by the community.

COO Aguirre responded that METRO has 29 diesel buses which are beyond their useful life today and we would like to retire them. Additionally, some of the CNG gas tanks are reaching the replacement stage; their typical useful life is $12-15$ years. CEO Clifford noted METRO is working to locate grant funds to fund these replacement costs.

# Attachment A 

Vice Chair Rotkin suggested METRO investigate a grant which could fund solar panels over the new Operations building parking lot. He added he supports the proposal given the replacement obligations as well as the environmental arguments and availability of grant funding.

Director Chase asked if the type of charging system determines the bus manufacturer. Mr. Hiltner answered it initially did to some extent. However, recently there has been some blending of options with the different manufacturers.

Chair Bustichi thanked the team for the presentation. He supports alternative fuels throughout the fleet. He also requested that the Operators and Maintenance personnel talk with their peers at other agencies and ride on similar buses to get a sense of the various buses' capabilities.

MOTION TO APPROVE AND ACCEPT THE STRATEGY FOR ADDING ELECTRIC BUSES TO THE METRO FLEET AS PRESENTED WITH A REQUEST FROM VICE CHAIR ROTKIN THAT STAFF CONSIDER THE COMMENTS AND RECOMMENDATIONS PRESENTED. MOTION: DIRECTOR McPHERSON SECOND: DIRECTOR ROTKIN MOTION PASSED WITH 10 AYES (Directors Bottorff, Bustichi, Cervantez, Chase, Dutra, Hagen, Lane, Leopold, McPherson and Rotkin). Director Friend was absent.

## 15 ACCEPT THE WATSONVILLE TRANSIT CENTER CONCEPTUAL DESIGN FINAL REPORT

Erich Friedrich, Sr. Transportation Planner, presented the YouTube showing the WTC conceptual design. The video is available at this site: http://youtu.be/QjBFJpc4FdU

Mr. Friedrich noted that the next steps include a discussion with the City of Watsonville regarding additional parking, EIR report funding, etc.

Director Dutra announced that the City of Watsonville has applied to include Rodriguez Street in the revitalization proposal and is looking forward to working with METRO to obtain grant funding.

## MOTION TO ACCEPT THE WATSONVILLE TRANSIT CENTER CONCEPTUAL DESIGN FINAL

 REPORT AS PRESENTEDMOTION: DIRECTOR DUTRA SECOND: DIRECTOR HAGEN
MOTION PASSED WITH 10 AYES (Directors Bottorff, Bustichi, Cervantez, Chase, Dutra, Hagen, Lane, Leopold, McPherson and Rotkin). Director Friend was absent.

## Director Cervantez departed at 10:49A

16 CONSIDERATION OF AUTHORIZING THE CEO TO EXECUTE A CONTRACT AMENDMENT WITH TRANSPORTATION MANAGEMENT \& DESIGN, INC. FOR COMPREHENSIVE OPERATIONAL ANALYSIS (COA) TO INCREASE THE CONTRACT TOTAL BY \$66,964 FOR LINE-BY-LINE DATA COLLECTION AND ANALYSIS
Vice Chair Rotkin understood that the City of Santa Cruz had commissioned a trolley study. Erich agreed and added that their study had been similar to that designed by METRO which would make an additional study "moot" and the City does operate a downtown trolley; this meant there was no need for "trolley" duplication by METRO. This presented an opportunity

# Attachment A 

to redirect funds with the understanding that the focus of the funds remains the same but on a larger scale; METRO focuses on Santa Cruz County versus the City concentrating on the downtown area.

Based on the near duplication of a trolley study and the COA, Director Leopold asked if additional duplications exist. Mr. Friedrich clarified that no actual work had ever been undertaken on the original planned study, due to a number of factors, one being the looming structural deficit. District Counsel Syren added that the term "trolley study" clarified the difference between a downtown circular study and a "trolley specific" study. Comprehensive route survey data is needed to make an informed decision addressing service gaps. The grant money that was previously for the Downtown Circulator would now be repurposed for the COA for a more detailed analysis.

Mr. Friedrich outlined the methodology METRO utilizes to meet our survey requirements and obtain necessary survey data.

MOTION AUTHORIZING THE CEO TO EXECUTE A CONTRACT AMENDMENT WITH TRANSPORTATION MANAGEMENT \& DESIGN, INC. FOR COMPREHENSIVE OPERATIONAL ANALYSIS TO INCREASE THE CONTRACT TOTAL BY $\$ 66,964$ FOR LINE-BY-LINE DATA COLLECTION AND ANALYSIS MOTION AS PRESENTED
DIRECTOR ROTKIN SECOND: DIRECTOR LEOPOLD MOTION PASSED WITH 10 AYES (Directors Bottorff, Bustichi, Cervantez, Chase, Dutra, Hagen, Lane, Leopold, McPherson and Rotkin). Director Friend was absent.

## 17 DISCUSSION: SANTA CRUZ COUNTY SALES TAX MEASURE

Vice Chair Rotkin introduced this item noting he had requested it be added to the agenda to address how the press had inadequately reported the straw vote conducted at the SCCRTC's retreat. The Santa Cruz Sentinel had reported that the amount of sales tax revenue dedicated to METRO had been reduced from $15 \%$ to $14 \%$. This raises the concern to ensure that METRO concentrate on preserving the original $15 \%$, if not more, of sales tax revenue.

The Highway 1 widening revenue need was not broken out within the 5 "buckets" so that the amount dedicated to highway congestion or traffic management programs wasn't clear.

Vice Chair Rotkin noted that the Regional Transportation Plan predicted a transportation need of \$5B. The poll indicated that there is some support for the transit district. Two to three years ago George Dondero provided information which indicated it would take more than 25 years to get an HOV lane. Congestion relief measures in the 3 areas identified are more realistic in the near term.

## Director Dutra departed at 11:00.

Director Bottorff believes the RTC has not made a final decision; i.e., the numbers presented are premature, not conclusive.

Director Leopold believes there was consensus that we should move forward with a sales tax measure and that further work is required to achieve support and final numbers.

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Director Lane reminded the assembly that the numbers presented do not represent diminished support to METRO, but simply a reflection of percentages.

CEO Clifford clarified that the Board remains in support of the HOV lanes and that the Board is requesting METRO pursue more than the proposed $14 \%$ share of the sales tax measure to fund Fixed Route and ParaCruz services.

Vice Chair Rotkin asked that METRO make certain the results of the sales tax measure are evident to the public.

Director Leopold noted that RTC had a failed ballot measure 11 years ago; however, the County had greater than $60 \%$ support for a tax measure to improve roads. Regardless of what the final numbers are, there will not be enough funds to fully support each of the five "buckets". Matching funds will be required.

Ms. Aitken presented some financial facts: The ParaCruz budget, not including maintenance, is approximately $\$ 5 \mathrm{M}$. If METRO were to receive revenue based on a $1 / 8$ cent sales tax, it would equate to approximately $\$ 4.6 \mathrm{M}$ which corresponds to the cost of ParaCruz or the current deficit.

Chair Bustichi emphasized that the Board has an obligation to advocate for as many dollars as possible. The Board agreed that $14 \%$ is not adequate for METRO's needs.

## 18 CEO TO GIVE ORAL REPORT

CEO Clifford provided a brief update on various topics:

- Shared METRO's 15 year Clean Ocean Business Award with the assembly and expressed kudos to the Fleet and Facilities Maintenance Departments.
- Requested the Board Members submit bios to post to the METRO website.
- Federal update: Transportation has been put on the back burner until after the new year.
- State update: Governor Brown has derailed several of the new bills.
- Informed the Board that they may receive calls from customers due to late buses over the past couple of weeks. Please do not hesitate to refer any calls to METRO. We are responding and making the necessary system adjustments. CEO Clifford will respond to Olive Mills' email.


## 19 REVIEW OF ITEMS TO BE DISCUSSED IN CLOSED SESSION

Leslyn Syren, General Counsel, announced the items to be discussed in closed session:

1. Conference with Legal Counsel - Anticipated Litigation
2. Conference with Real Property Negotiators
3. Conference with Labor Negotiators

Chair Bustichi opened the floor to public comment.

## Attachment A

Pamela Davis, NIAC President and owner of building to be discussed, noted the NIAC Board is anxious to move forward and is prepared to enter into negotiations with METRO as they do have an offer on the parking lot.

Ms. Syren did not anticipate a report after the Closed Session.
20 ANNOUNCEMENT OF NEXT MEETING/BOARD HIGH IMPACT GOVERNING WORK SESSION: FRIDAY, OCTOBER 9, 2015 AT 8:30 AM, SALVATION ARMY REDWOOD GLEN CAMP AND CONFERENCE CENTER, 3100 BEAN CREEK ROAD, SCOTTS VALLEY
Chair Dene Bustichi announced the next METRO Board meeting noting that it will be a four hour event with a facilitator to address board related issues. No actions will be taken by the Board at this meeting.

Vice Chair Mike added this session is related to strategic planning, etc. to enable the Board to become more effective.

CEO Clifford thanked the Ad Hoc Committee for their efforts in the preparation of this meeting. Director Bottorff said his experience has been productive and looks forward to the meeting.

The meeting adjourned at 11:28A
Chair Bustichi departed at 11:30

Respectfully submitted,
Gina Pye
Executive Assistant

# SANTA CRUZ METROPOLITAN TRANSIT DISTRICT <br> BOARD OF DIRECTORS MEETING MINUTES <br> REGULAR MEETING <br> OCTOBER 9, 2015-8:30 AM <br> SALVATION ARMY REDWOOD GLEN CAMP \& CONFERENCE CENTER 3100 BEAN CREEK ROAD SCOTTS VALLEY, CA 95066 

A regular meeting of the Board of Directors of the Santa Cruz Metropolitan Transit District (METRO) was convened on Friday, October 9, 2015, at Salvation Army Redwood Glen Camp \& Conference Center, 3100 Bean Creek Road, Scotts Valley, California.

The Board Meeting Agenda Packet can be found online at www.SCMTD.com and is available for inspection at Santa Cruz METRO's Administrative offices at 110 Vernon Street, Santa Cruz, California.

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## SECTION I: OPEN SESSION

## 1 CALL TO ORDER

The meeting of the Board of Directors was called to order at 8:44A by Chair Bustichi.
2 ROLL CALL: The following Directors were present:
Director Ed Bottorff
Director Dene Bustichi, Chair
Director Karina Cervantez
Director Cynthia Chase
Director Jimmy Dutra
Director D. Norm Hagen
Director Don Lane
Director John Leopold
Director Bruce McPherson
Director Mike Rotkin, Vice Chair

City of Capitola
City of Scotts Valley
City of Watsonville
City of Santa Cruz
City of Watsonville
Arrived @ 8:55A
County of Santa Cruz
City of Santa Cruz
County of Santa Cruz
County of Santa Cruz
County of Santa Cruz
The following Directors were absent:

Ex-Officio Director Donna Blitzer<br>Director Zach Friend

UC Santa Cruz<br>County of Santa Cruz

STAFF PRESENT:<br>Alex Clifford, CEO/General Manager<br>Leslyn Syren, General Counsel

# Attachment B 

```
METRO EMPLOYEES AND MEMBERS OF THE PUBLIC WHO VOLUNTARILY INDICATED
THEY WERE PRESENT (IN ALPHABETICAL ORDER) WERE:
    Eduardo Montesino, Self
3 ANNOUNCEMENTS
    None
4 COMMUNICATIONS TO THE BOARD OF DIRECTORS
    September 26, 2015 letter from Kevin Walter, subject: Retirement. (See attached) CEO
    Clifford will respond to Mr. Walter and copy the Board on his response.
5 WRITTEN COMMUNICATIONS FROM MAC
    None
6 LABOR ORGANIZATION COMMUNICATIONS
    None
7 ADDITIONAL DOCUMENTATION TO SUPPORT EXISTING AGENDA ITEMS
    None
```


## CONSENT AGENDA

All items appearing on the Consent Agenda are recommended actions which are considered to be routine and will be acted upon as one motion. All items removed will be considered later in the agenda. The Board Chair will allow public input prior to the approval of the Consent Agenda items.

NONE

## REGULAR AGENDA

8 HIGH IMPACT GOVERNING WORK SESSION - NO DECISIONS WILL BE MADE AT THIS SESSION ABOUT BUS SERVICE
Chair Dene Bustichi introduced Doug Eadie, Governance Counsel and facilitator, and reiterated the focus of the meeting was as a working session. No decisions will be made about bus service. Mr. Eadie presented Chair Bustichi with his book, Extraordinary Board Leadership. Discussion and work session followed.

9 ANNOUNCEMENT OF NEXT MEETING: FRIDAY, OCTOBER 23, 2015 AT 8:30 AM, METRO ADMIN OFFICES, 110 VERNON STREET, SANTA CRUZ Chair Dene Bustichi announced the next meeting as referenced above.

## 10 ADJOURNMENT

Chair Bustichi adjourned the meeting at 1:45P

Respectfully submitted,
Gina Pye, Executive Assistant to the CEO

# Attachment B 

To: Zach Friend
From: Kevin Walter (employee \#899-Retired)
Date: $\quad$ Sept 26, 2015
Subject: Retirement

Dear Santa Cruz Board Member Zach Friend,
I would love to thank the Board for the plaque commemorating my recent retirement on July 9, 2015 from the Santa Cruz Metro. The plaque really means a lot to me. I wish I could have been there in person to accept it but was out of the state.

I really loved my job as a bus operator. Many people may think of it as a very stressful job with traffic issues, customer issues, and multi-tasking along with many other responsibilities. Being customer oriented and not easily stressed, I found my job as a bus operator very rewarding and the perfect job for me.

In June 2015, the Board sent the Bus Operators a proposal to forgo an annual 2\% cost of living increase along with an offer of $\$ 5000$ for any driver who retired before December 31, 2015.

The start date of the offer was not mentioned in the proposal. However, since the previous contract ended on June 30, 2015, it seems logical that the start date of the retirement offer would be the first day of the new contract, July 1, 2015.

Since I was employed with the Metro through July 9, 2015 and voted on the proposal on July 7 , I am wondering if I am eligible to receive the offer of $\$ 5000$ from the Board?

Thank you for considering my eligibility for this offer.
Sincerely,


Kevin Walter

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DATE: October 23, 2015
TO: Board of Directors
FROM: Andrew Kreck, Project Manager, Hill International

## SUBJECT: CONSIDERATION OF METROBASE MONTHLY CHANGE ORDERS REPORT

## I. RECOMMENDED ACTION

That the Board of Directors accept and file the MetroBase Monthly Change Order Report.

## II. DISCUSSION/BACKGROUND

The Santa Cruz Metropolitan Transit District (METRO) has a contract with Lewis C. Nelson and Sons, Inc. for the construction of the Judy K. Souza Operations Building.

Per the Board's request, the Project Manager is to provide a monthly summary of change orders. Since the Report to the Board on August 28, 2015, the Contractor has not signed any contract change orders. Therefore, no change orders have been executed by METRO in the last month. Change orders are continuing to be negotiated, written, and transmitted to the Contractor for direct costs with a deferred determination of time adjustment. The Contractor is requesting time be extended for the transmitted change orders, prior to signing the change orders. The determinations of time extensions are unresolved and are disputed between the parties. Until August 2015, the Contractor had proposed and agreed that Change Orders were to be issued for direct costs and that the determination of time would be deferred. In August 2015 the Contractor notified the Project Manager that the deferment of time was no longer acceptable to him.

## III. FINANCIAL CONSIDERATIONSIIMPACT

See attached. This listing is the same as the August 28, 2015, and September 25, 2015, listings. Since the last Board Meeting on September 25, 2015, there have been nine (9) change orders issued to Lewis C. Nelson and Sons, Inc.

## IV. ATTACHMENTS

Attachment A: Executed Change Orders Table

Prepared by: Andrew Kreck, Project Manager, Hill International

## V. APPROVALS:

Andrew Kreck, Project Manager


Approved as to form:
Leslyn K. Syren, District Counsel


Approved as to fiscal impact:
Angela Aitken, Finance Manager


Alex Clifford, CEO/General Manager


## Attachment A

## Executed Change Orders

## Contract No. 12-23

| Original Contract Amount: |  | $\begin{array}{r} \$ 13,572,000.00 \\ 668 \end{array}$ | Revised Contract Amount: Revised Contract Time (Days): |  |  | \$14,440,916.18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Original | ract Time (Days): |  |  |  |  | 779 |
| [otal Construction Contingency: |  | \$1,724,773.00 | Contingency Remaining: |  |  | \$855,856.82 |
| No. | Effective Date | Description |  | ease in ct Amount | Increase in Contract Time (in Days) | Approved By |
| 001 | 5/16/13 | Site improvements at 135 Dubois | \$ | 200,586.00 | -0- | Board/Les White |
| 002 | 6/4/13 | Extend completion date by 49 days | \$ | - | 49 | Board/Les White |
| 003 | 6/4/13 | Additional site improvements at 135 Dubois | \$ | 36,369.00 | -0- | Les White |
| 004 | 6/4/13 | Demolish concrete sound wall; Provide Pile Driving Notification | \$ | 17,297.00 | -0- | Les White |
| 005 | 6/4/13 | Demolish CPU planter wall, trees, shrubs, and chain link fencing | \$ | 8,905.00 | -0- | Les White |
| 006 | 7/25/13 | Expose tops of overdriven piles | \$ | 2,324.00 | -0- | Les White |
| 007 | 8/7/13 | Cut off prestressed concrete piles 54 ft . long or less | \$ | 50,000.00 | -0- | Les White |
| 007 S1 | 4/21/15 | Cut off prestressed concrete piles 54 ft . long or less | \$ | - | 16 | Board/Alex Clifford |
| 008 | 9/26/13 | Cut off prestressed concrete piles longer than 54 ft . to achieve correct elevation | \$ | 26,000.00 | -0- | Les White |
| 009 | 9/26/13 | Provide labor, equipment, and materials to modify pile caps | \$ | 18,994.00 | -0- | Les White |
| 010 | 9/15/14 | Fire Service Backflow Preventor (FD \#17) | \$ | 10,621.00 | -0- | Alex Clifford |
| 011 | 2/25/14 | Weather \& Misc. Delay | \$ | - | 13 | Board/Alex Clifford |
| 012 | 11/20/14 | Differing site condition encountered during parking lot demolition. | \$ | 49,777.00 | -0- | Alex Clifford |
| 013 | 11/20/14 | Modification of parking deck storm drain piping at grid lines $\mathrm{E} / 1$ on ground floor | \$ | 1,920.00 | -0- | Alex Clifford |
| 014 | 3/17/15 | Add battery backups/delete over head coils | \$ | - | -0- | Alex Clifford |
| 015 | 12/8/14 | Partnering sessions (METRO's one half share of cost) | \$ | 10,000.00 | -0- | Alex Clifford |
| 016 | 1/6/15 | Furnishing and installing of epoxycoated rebar dowels | \$ | 3,798.68 | -0- | Alex Clifford |
| 017 | 1/14/15 | Additional vehicular PCC pavement | \$ | 15,182.00 | -0- | Alex Clifford |

Attachment A

| No. | Effective Date | Description | Increase in Contract Amount |  | Increase in Contract Time (in Days) | Approved By |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 018 | 6/16/15 | Aluminum Brake Metal | \$ | 28,280.50 | Deferred | Alex Clifford |
| 019 | 6/26/15 | CalTrans Encroachment Permit | \$ | 23,523.00 | Deferred | Alex Clifford |
| 020 | 6/16/15 | Relocate Firewall - Door Louvers and FSDs | \$ | (803.00) | Deferred | Alex Clifford |
| 022 | 6/16/15 | Elevator Penthouse | \$ | 23,870.00 | Deferred | Alex Clifford |
| 023 | 5/4/15 | Stair Gate | \$ | 4,446.00 | -0- | Alex Clifford |
| 025 | 6/16/15 | Illuminated Handrail | \$ | 21,668.00 | Deferred | Alex Clifford |
| 026 | 6/16/15 | Plumbing Changes | \$ | 6,740.00 | Deferred | Alex Clifford |
| 027 | 6/8/15 | Security Camera Conduits | \$ | 55,616.00 | Deferred | Alex Clifford |
| 028 | 6/8/15 | Future Car Charging Conduits | \$ | 21,399.00 | Deferred | Alex Clifford |
| 029 | 6/16/15 | Contaminated Soil Abatement | \$ | 32,011.00 | Deferred | Alex Clifford |
| 030 | 6/16/15 | HVAC Revisions - Split System | \$ | 14,385.00 | Deferred | Alex Clifford |
| 031 | 3/17/15 | Pile Redesign | \$ | 62,942.00 | 12 | Board/Alex Clifford |
| 032 | 3/17/15 | Pile Cap Redesign | \$ | 31,717.00 | 21 | Board/Alex Clifford |
| 033 | 3/17/15 | Additional Sitework | \$ | 12,799.00 | -0- | Alex Clifford |
| 035 | 6/16/15 | Provide Cut Metal Letters | \$ | 19,467.00 | Deferred | Alex Clifford |
| 036 | 4/8/15 | Dwarf Wall \& 6 Inch Sill Curb | \$ | 6,712.00 | -0- | Alex Clifford |
| 039.S1 | 7/10/15 | Buy America FRC Panels | \$ | - | Deferred | Alex Clifford |
| 040 | 6/16/15 | Added Motor Operated Solar Shades | \$ | 20,199.00 | Deferred | Alex Clifford |
| 043 | 6/16/15 | PG\&E Gas and Electric <br> Substructures | \$ | 2,499.00 | Deferred | Alex Clifford |
| 047 | 7/7/15 | Concrete Backfill at Waterline in River Street | \$ | 28,444.00 | Deferred | Alex Clifford |
| 048 | 6/25/15 | Boulder Removal | \$ | 632.00 | Deferred | Alex Clifford |
| 051 | 6/16/15 | Delete Fixture Type DD at Transformer Enc. | \$ | (905.00) | Deferred | Alex Clifford |
| 052 | 6/16/15 | Relocate Fixture Type WE | \$ | 352.00 | Deferred | Alex Clifford |
| 053 | 7/6/15 | Delete Grout Bed | \$ | $(2,382.00)$ | Deferred | Alex Clifford |
| 054 | 7/10/15 | Edge of Slab Revision | \$ | 1,297.00 | Deferred | Alex Clifford |
| 062 | 7/30/15 | Chain Link Fence on Retaining Wall | \$ | 2,234.00 | Deferred | Alex Clifford |

Totals: \$ 868,916.18 111

Page 2 of 2
8-03A. 2

DATE: October 23, 2015
TO: Board of Directors
FROM: Angela Aitken, Finance Manager

## SUBJECT: CONSIDERATION OF RESOLUTION APPROVING THE FY16 REVISED CAPITAL BUDGET

## I. RECOMMENDED ACTION

That the Board of Directors adopt a resolution approving the FY16 Revised Capital Budget, as presented in Attachment B

## II. SUMMARY

- The Board of Directors adopted the FY16 Capital Budget on June 26, 2015.
- Periodic capital budget revisions may be required due to new grant awards, new projects, changes to the scope of existing projects, spending, and removal of projects that are no longer needed.
- Revisions to an adopted capital budget require Board approval and the adoption of a resolution.


## III. DISCUSSION/BACKGROUND

The Board of Directors must adopt an Operating and Capital Budget by June $30^{\text {th }}$ each year. The Board adopted the FY16 \& FY17 Operating and FY16 Capital Budget on June 26, 2015.

This is the first revision to the FY16 Capital Budget since it was adopted.
Staff requests that the Board adopt a resolution (Attachment A) to approve the Revised FY16 Capital Budget (Attachment B)

A Reconciliation by Project as of October 23, 2015 (Attachment C) is provided; this reconciles the (current) FY16 Revised Capital Budget against the (original) Final FY16 Capital Budget adopted on June 26, 2015.

This revision primarily adjusts the capital projects for spending through the end of FY15, and details the list of projects funded with FTA Section 5339 funding $(\$ 956,023)$ that was presented as a placeholder in June.

## IV. FINANCIAL CONSIDERATIONSIIMPACT

The original FY16 Capital Budget adopted June 26, 2015 totals \$13,248,387.

- Revision 1 - October 23, 2015 - this first revision is a net decrease of $\$ 974,196$, for a revised FY16 Capital Budget balance of $\$ 13,248,387$.

The Reconciliation by Project as of October 23, 2015 (Attachment C) lists the detail of all changes by project since adoption on June 26, 2015. The year to date change is a net decrease of $\$ 974,196$.

## V. ALTERNATIVES CONSIDERED

- There are no recommended alternatives at this time. If the revised budget is not approved, important capital improvements and capital projects would be delayed or cancelled.


## VI. ATTACHMENTS

Attachment A: FY16 Revised Capital Budget Resolution
Attachment B: FY16 Revised Capital Budget
Attachment C: FY16 Revised Capital Budget - Reconciliation by Project as of October 23, 2015

Prepared By: Debbie Kinslow, Assistant Finance Manager

## VII. APPROVALS:

Angela Aitken, Finance Manager

Approved as to form:
Leslyn K. Syren, District Counsel

Approved as to fiscal impact: Angela Aitken, Finance Manager

Alex Clifford, CEO/General Manager


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## Attachment A

## BEFORE THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT

Resolution No. $\qquad$
On the Motion of Director $\qquad$
Duly Seconded by Director $\qquad$
The following Resolution is adopted:

## A RESOLUTION OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT AUTHORIZING A REVISION TO THE FY16 CAPITAL BUDGET

WHEREAS, it is necessary to revise the adopted FY16 Capital Budget of the Santa Cruz Metropolitan Transit District to provide for revisions in the capital budget.

NOW, THEREFORE, BE IT RESOLVED, the FY16 Capital Budget is hereby amended per the attached Attachment B.

PASSED AND ADOPTED this 23rd day of October 2015, by the following vote:
AYES: Directors -

NOES: Directors -

ABSENT: Directors -

ABSTAIN: Directors -

Approved
DENE BUSTICHI
Board Chair
ATTEST
ALEX CLIFFORD, CEO, General Manager

## APPROVED AS TO FORM:

[^1]
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Attachment B


Attachment B

| SANTA CRUZ METROPOLITAN TRANSIT DISTRICT |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AS OF OCTOBER 23, 2015 |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| PROJECTIACTIVITY | RESTRICTED federal FUNDS | RESTRICTED SAKATAILAW SUIT PROCEEDS | RESTRICTED PTMISEA (1B) | $\begin{gathered} \text { RESTRICTED } \\ \text { SLPP } \end{gathered}$ | RESTRICTED CAL-OES PROP 1B TRANSIT SECURITY | $\underset{\text { STIP }}{\substack{\text { RESTRICTED - } \\ \hline}}$ | RESTRICTED CAPITAL STA | $\begin{array}{\|c\|} \begin{array}{c} \text { RESTRICTED } \\ \text { LCTOP (CAP \& } \end{array} \\ \text { TRADE) } \end{array}$ | SALES TAX MATCH - SLPP $-($ BACKFILL WISTA) | OPERATING / CAPITAL RESERVES CARRYOVER FROM FY15 | OPERATING I CAPITAL RESERVES NEW FOR FY16 | TOTAL |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| CAPITAL PROGRAM FUNDING |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal Sources of Funds: |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Federal Grants (FTA) | \$ 1,115,670 |  |  |  |  |  |  |  |  |  |  | \$ 1,115,670 |
| Sakata /Lawsuit Proceeds |  | \$ 635,000 |  |  |  |  |  |  |  |  |  | \$ 635,000 |
| State Sources of Funds: |  |  |  |  |  |  |  |  |  |  |  |  |
| PTMISEA (1B) |  |  | \$ 6,500,000 |  |  |  |  |  |  |  |  | \$ 6,500,000 |
| State-Local Partnership Program (SLPP) |  |  |  | \$ 1,000,000 |  |  |  |  |  |  |  | \$ 1,000,000 |
| Cal-OES Prop 1B Transit Security Grant Funds (CTSGP) |  |  |  |  | \$ 810,915 |  |  |  |  |  |  | \$ 810,915 |
| Statewide Transportation Improvement Program (STIP) |  |  |  |  |  | \$ 247,950 |  |  |  |  |  | \$ 247,950 |
| Capital Restricted - State Transit Assistance (STA) |  |  |  |  |  |  | \$ 188,940 |  |  |  |  | \$ 188,940 |
| Sales Tax Match for SLPP - (Backfilled w/STA) |  |  |  |  |  |  |  |  | \$ 1,000,000 |  |  | \$ 1,000,000 |
| Local Sources of Funds: |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating / Capital Reserve Fund |  |  |  |  |  |  |  |  |  | \$ 646,892 | \$ 128,825 | \$ 775,717 |
| TOTAL CAPITAL FUNDING BY FUNDING SOURCE | \$ 1,115,670 | \$ 635,000 | \$ 6,500,000 | \$ 1,000,000 | \$ 810,915 | \$ 247,950 | ¢ 188,940 | \$ - | \$ 1,000,000 | \$ 646,892 | \$ 128,825 | \$ 12,274,192 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restricted Funds | \$ 1,115,670 | \$ 635,000 | \$ 6,500,000 | \$ 1,000,000 | \$ 810,915 | \$ 247,950 | \$ 188,940 | \$ | \$ 1,000,000 |  |  | \$ 11,498,475 |
| Non-Restricted Funds |  |  |  |  |  |  |  |  |  | \$ 646,892 | \$ 128,825 | \$ 775,717 |
| TOTAL CAPITAL FUNDING | \$ 1,115,670 | \$ 635,000 | \$ 6,500,000 | \$ 1,000,000 | \$ 810,915 | \$ 247,950 | \$ 188,940 | s | \$ 1,000,000 | \$ 646,892 | \$ 128,825 | \$ 12,274,192 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |

# FY16 REVISED CAPITAL BUDGET RECONCILIATION BY PROJECT AS OF OCTOBER 23, 2015-1ST REVISION 

Attachment C

FY16 FINAL CAPITAL BUDGET ADOPTED JUNE 26, 2015:
\$ 13,248,387


$$
\begin{aligned}
& \text { FY16 REVISED CAPITAL BUDGET } \\
& \text { RECONCILIATION BY PROJECT } \\
& \text { AS OF OCTOBER 23, 2015-1ST REVISION }
\end{aligned}
$$

| CAPITAL PROJECT | SOURCE | AMOUNT |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| Reduce: Bus Stop Improvements | RESERVES | \$ | $(14,227)$ |  |
| Reason: Adjust project balance to account for FY15 spending |  |  |  |  |
| Remove: WTC Renovations \& Repairs | STA | \$ | $(7,000)$ |  |
|  | RESERVES | \$ | $(30,000)$ |  |
| Reason: Project scope reduced; completed in FY15 |  |  |  |  |
| Reduce: Paracruz Van Replacement | STIP | \$ | $(97,050)$ |  |
| Reason: 2 Paracruz Vans purchased in FY15 using STIP funds only no local match - adjust project balance for spending; local match will be used for the remaining vehicles |  |  |  |  |

Reason: Adjust project balance to account for FY15 spending

Reduce: Office Furniture / Ergonomic \& Distressed Furniture
STA
\$
$(15,300)$
Reason: Adjust project balance to account for FY15 spending

Remove: WTC Police Substation - Workstation
RESERVES \$
$(1,120)$
Reason: Workstation was purchased against the Office Furniture / Ergonomic \& Distressed Furniture project

| Cal-OES | $\$$ | $(373,118)$ |
| :--- | ---: | ---: |
| FTA | $\$$ | $(151,548)$ |
| LCTOP | $\$$ | $(82,000)$ |
| STA | $\$$ | $(39,125)$ |
| STIP | $\$$ | $(97,050)$ |
| RESERVES | $\$$ | $(231,355)$ |

TOTAL CAPITAL BUDGET REVISIONS 10/23/15:
\$
$(974,196)$

DATE: October 23, 2015
TO: Board of Directors
FROM: Al Pierce, Maintenance Manager

## SUBJECT: CONSIDERATION OF ISSUING A FORMAL INVITATION FOR BIDS FOR PURCHASE AND DELIVERY OF REVENUE AND NON-REVENUE TIRES

## I. RECOMMENDED ACTION

That the Board of Directors authorize the Purchasing Manager to issue a formal Invitation for Bids for Purchase and Delivery of Revenue and NonRevenue Tires.

## II. SUMMARY

- The Santa Cruz Metropolitan Transit District (METRO) has a need for tires for both revenue and non-revenue vehicles.
- The contract currently in place for the purchase and delivery of revenue and non-revenue tires will expire on May 12, 2016, and by the terms of the contract can no longer be renewed.


## III. DISCUSSION/BACKGROUND

METRO has a need for tires for both revenue and non-revenue vehicles. The contract currently in place for these services is with Bridgestone Americas Tire Operations, LLC d/b/a GCR Tires \& Service, and is due to expire on May 12, 2016. This contract has been in effect since May 13, 2011, and all options to extend have been exercised.

Staff is recommending the issuance of a formal Invitation for Bids for Purchase and Delivery of Revenue and Non-Revenue Tires, which is anticipated to result in a contract with a 3 year base term and one 2-year option to extend, for a total of 5 years.

## IV. FINANCIAL CONSIDERATIONSIIMPACT

This action will authorize the initiation of a procurement estimated to result in a contract with a value of $\$ 750,000$ for an initial 3-year term, and a total value of $\$ 1,250,000$ over its anticipated 5 -year life. METRO has budgeted $\$ 250,000$ per year through the end of FY17 for the resulting contract within the Fleet Maintenance operating budget.

## V. ALTERNATIVES CONSIDERED

- Staff has considered revising the specifications of the IFB to allow for leasing of tires. For logistical reasons, however, this type of arrangement is not feasible at this time.


## VI. ATTACHMENTS

Attachment A: Authorizing Resolution

Prepared By: Joan Jeffries, Administrative Assistant

Board of Directors
October 23, 2015
Page 3 of 3

## VII. APPROVALS:

Al Pierce, Maintenance Manager


Approved as to form:
Leslyn K. Syren, District Counsel


Approved as to fiscal impact: Angela Aitken, Finance Manager

Alex Clifford, CEO/General Manager


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# BEFORE THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT 

Resolution No.
On the Motion of Director:
Duly Seconded by Director:
The Following Resolution is Adopted:

## RESOLUTION OF THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT AUTHORIZING THE PURCHASING MANAGER TO SOLICIT BIDS FOR PURCHASE AND DELIVERY OF REVENUE AND NON-REVENUE TIRES

WHEREAS, the Santa Cruz Metropolitan Transit District has a need for purchase and delivery of revenue and non-revenue tires;

## BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT AS FOLLOWS:

THAT, the Purchasing Manager is authorized to issue an Invitation for Bids for the services and/or supplies described above; and

THAT, the IFB is approved for release pursuant to the provisions of the Santa Cruz Metropolitan Transit District's Procurement Policy.

PASSED AND ADOPTED by the Board of Directors of the Santa Cruz Metropolitan Transit District this $23^{\text {rd }}$ day of October, 2015 by the following vote:

AYES: Directors -
NOES: Directors -

ABSTAIN: Directors -
ABSENT: Directors -

Approved:
Dene Bustichi, Board Chair

Attest:
Alex Clifford, CEO/General Manager

## Attachment A

Resolution No.
Page 2

Approved as to form:
Leslyn K. Syren, District Counsel

DATE: October 23, 2015
TO: Board of Directors


FROM: Leslyn K. Syren, District Counsel

## SUBJECT: CONSIDERATION OF A CONTRACT AMENDMENT WITH HANSON BRIDGETT IN AN AMOUNT NOT TO EXCEED \$15,000

## I. RECOMMENDED ACTION

That the Board of Directors:

1. Ratify the Execution of a Contract Amendment with Hanson Bridgett, LLP to increase the amount of contract not to exceed $\$ 65,000$;
2. Close out both the $\$ 50,000$ contract and $\$ 15,000$ amendment;
3. Permit the District Counsel to negotiate and execute a new contract with Hanson Bridgett with a contract amount not to exceed \$200,000; and,
4. District Counsel to return to the Board of Directors for approval of the final agreement.

## II. SUMMARY

- The law firm of Hanson Bridgett is a recognized leader in providing Legal Services to transit districts throughout the State of California.
- Santa Cruz Metropolitan Transit District (METRO) has solicited the services of Hanson Bridgett to assist District Counsel with several significant legal projects.
- In order to complete the projects currently assigned to the firm and to allow for the referral of additional projects, District Counsel seeks to extend the term and compensation provided to Hanson Bridgett. This Amendment was executed in excess of the CEO's authority; District Counsel seeks to ratify the Contract to pay against invoices incurred under the Amendment.


## III. DISCUSSION/BACKGROUND

In 2013, the Legal Department surveyed several law firms when it sought assistance to deal with legal issues that arose from the MetroBase project. A limited term contract, not to exceed $\$ 20,000$ was entered into with the firm. In 2014, a second contract was entered into that expanded the scope of services and increased the not to exceed amount to $\$ 50,000$, an amount within the authorization of the CEO.

Since entering into the contract in August of 2014, the need for additional services from Hanson Bridgett has been necessary. As of July, 2015, the District Counsel has incurred expenses in excess of the original contract. Prior to entering into a new
agreement, District Counsel created a contract amendment in the amount of \$15,000 to pay for additional expenses incurred. District Counsel is now requesting that the Board ratify this contract and allow expenses incurred to be paid against this Amendment to the Contract.

This action, if approved, will result in the close out of both the $\$ 50,000$ contract and the \$15,000 amendment.

Hanson-Bridgett provides several necessary support services to the District's Legal Department including providing on-going support for construction projects, procurement, DBE consultation, FTA compliance issues and attorney staff coverage when District Counsel is unavailable. For these reasons, it is requested that the Board of Directors find that it is in the best interests of the District to waive its competitive procurement processes, since competitive bidding procedures would be unavailing under these circumstances and permit the District Counsel to negotiate and execute a new two year contract with Hanson-Bridgett with a contract amount not to exceed \$200,000. The final version of the agreement will be approved by the Board at a subsequent meeting, if the waiver is approved pursuant to Section 1.505 of the Board's Procurement Policy.

## IV. FINANCIAL CONSIDERATIONSIIMPACT

The additional $\$ 15,000$ will be absorbed in the existing FY16 Legal Operating Budget and allocated as appropriate to the Metro-Base Capital Budget.

Currently, there is $\$ 150,000$ budgeted in the life of project MetroBase Capital budget for the Operations building legal expenses. The Legal Department has budgeted \$100,000 in their FY16 operating budget for outside legal counsel. Legal counsel will be responsible for budgeting future outside legal counsel.

## V. ALTERNATIVES CONSIDERED

Issue an RFP for these Legal Services for FY16 and FY17. We do not believe that this is a good option in that it would take a new firm many hours of work to review this matter in order to provide additional services. We believe that by amending the contract with Hanson Bridgett, and also entering into a new contract we will retain a continuity of excellent legal representation.

## VI. ATTACHMENTS

## Attachment A: First Amendment to On-Call Services Agreement

Prepared By: Leslyn K. Syren, District Counsel

## VII. APPROVALS:

Approved as to form:
Leslyn K. Syren, District Counsel


Approved as to fiscal impact: Angela Aitken, Finance Manager


Alex Clifford, CEO/General Manager


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## FIRST AMENDMENT TO CONTRACT FOR LEGAL SERVICES <br> AS-NEEDED LEGAL SERVICES

This First Amendment to Contract is made and entered into at Santa Cruz, California, as of June ${ }^{18}$, 2015, by and between SANTA CRUZ METROPOLITAN TRANSIT DISTRICT, a public agency ("Santa Cruz METRO"), and HANSON BRIDGETT LLP ("ATTORNEY"), who agree as follows:

## 1. RECITALS

On August 1, 2014 Santa Cruz METRO and ATTORNEY executed a "Contract for As-Needed Legal Services" in an amount not to exceed $\$ 50,000.00$ annually.

Both Parties wish to amend the Contract to increase the total amount of Consideration payable to ATTORNEY by $\$ 15,000$.

## 2. AMENDMENTS

## The following paragraphs are amended, replaced and restated as follows:

2. Total Consideration is hereby amended to read as follows:

The total consideration payable to ATTORNEY may not exceed the sum of $\$ 65,000.00$ annually, including any reimbursable expenses.

This amount is established for Santa Cruz METRO's budgetary purposes and does not constitute a contractual commitment by Santa Cruz METRO to retain ATTORNEY to such an extent, nor a commitment by ATTORNEY to provide all required services within the amount so established. However, ATTORNEY may not provide services that are billable to Santa Cruz METRO in an amount exceeding the amount of the total consideration provided above unless approved in advance by written amendment to this Contract.

## 3. EFFECTIVE DATE

This Amendment is effective as of the day and year first hereinabove appearing.

## 4. NOTICES

All notices and other communications under this Contract must be in writing and will be deemed to have been duly given (i) on the date of delivery, if delivered personally to the party to whom notice is given, or if made by electronic mail or telecopy directed to the party to whom notice is to be given at the email address provided or the telecopy number listed below, or (ii) at the earlier of actual receipt or the second business day following deposit in the United States mail, postage prepaid. Notices and other communications must be directed to the parties at the addresses shown below. A party may change its person designated to receive notice, its email address, telecopy number, or its mailing address from time to time by giving notice to the other party in accordance with the procedures set forth in this Article.

```
Santa Cruz METRO: Leslyn K. Syren, District Counsel
    Santa Cruz Metropolitan Transit District
    1 1 0 ~ V e r n o n ~ S t r e e t
    Santa Cruz, CA 95060
    Phone: (831) 426-6080 - ex1601
    Fax: (831)469-3658
    Email: Isyren@scmtd.com
```


## Attachment A

| ATTORNEY: | Julie A. Sherman, Esq. |
| :--- | :--- |
| Hanson Bridgett LLP |  |
| 425 Market Street, 26th Floor |  |
|  | San Francisco CA 94105 |
| Phone: | (415) 995-5185 |
|  | Fax: |
| Email: | (j15) $995-3592$ |
|  | jsherman@hansonbridgett.com |

## 5. ENTIRE AGREEMENT

This Amendment and the Contract dated August 1, 2014, including all exhibits and attachment, embodies the entire agreement of the parties in relation to the scope of services herein described, and no other understanding whether verbal, written or otherwise exists between the parties.

Executed as of the day first above stated.

HANSON BRIDGETT, LLP

By:


STEVEN D. MILLER Partner

SANTA CRUZ METROPOLITAN TRANSIT DISTRIGT

By:


CEO/General Manager
Fou plex Clithond, CED
Approved as to Content and Legal Form:

santa cruz METRO
CERTIFICATE OF APPRECIATION
FR
FRANK H. BAUER
SAFETY AND TRAINING COORDINATOR FOR THE COMPLETION OF 35 YeARS OF SERVICE AND 2015.
GIVEN THIS 23RD DAY OF OCTOBER 2015.
CEO/GEMERALMANAGER
BETWEEN 1980
CHAIR, BOARDOFDIRECTORS
THE BOARD OF DIRECTORS PROUDLY PRESENTS THIS
BAUER Coordinator
AND TRAINING
SAFETY U
$\square$
anin santa cruz METRO
CERTIFICATE OF APPRECIATION
FR
FANK Q.JACINTO
BUS OPERATOR

CERTIFICATE OF APPRECIATION
To
GILLIAN S.MCGLAZE
TRANSIT SUPERVISOR
 The board of directors proudly presents this
CERTIFICATE OF APPRECIATION
to
GILLIAN S.MCGLAZE
TRANSIT SUPERVISOR
For The Completion of 30 Years of Service BETVEEN 1985 AND 2015.
GIVEN THIS 23kD DAY OF OCTOBER

30 YeARS OF SERVICE
1985 AND 2015.
DAY OF OCTOBER 2015.

CEO GENERAL MANAGER
--

santa cruz METRO
THE BOARD OF DIRECTORS PROUDLY PRESENTS THIS
ERTIFICATE OF APPRECIATION
To
ROSALIO L. RAMOS
BUS OPERATOR
FOR THE COMPLETION OF 30 YeARS OF SERVICE AND 2015. dAY OF ОСtOBER 2015. GIVEN THIS 23RD CHAIR, BOARD OF DIRECTORS

# BEFORE THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT 

Resolution No.<br>On the Motion of Director:<br>Duly Seconded by Director:<br>The Following Resolution is Adopted:

## RESOLUTION OF APPRECIATION FOR THE SERVICES OF FRANK BAUER AS <br> SAFETY AND TRAINING COORDINATOR FOR THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT

WHEREAS, the Santa Cruz Metropolitan Transit District (METRO) was formed to provide public transportation to all of the residents of Santa Cruz County, and

WHEREAS, the provision of public transportation service requires a competent, dedicated workforce, and

WHEREAS, METRO, requiring an employee with expertise and dedication appointed Frank Bauer to serve in the position of Safety and Training Coordinator, and

WHEREAS, Frank Bauer served as a member of the Operations Department of METRO for the time period of October 7, 1980 to October 7, 2015, and

WHEREAS, Frank Bauer provided METRO with dedicated service and commitment during the time of employment, and

WHEREAS, Frank Bauer served METRO with distinction, and
WHEREAS, the service provided to the residents of Santa Cruz County by Frank Bauer resulted in reliable, quality public transportation being available in the most difficult of times, and

WHEREAS, during the time of Frank Bauer's service, METRO expanded service, improved existing and built new operating facilities, converted the fleet to a CNG propulsion system, developed accessible bus stops, improved ridership, responded to adverse economic conditions, assumed direct operational responsibility for the Highway 17 Express service and the Amtrak Connector service, and assumed direct operational responsibility for the ParaCruz service, and

WHEREAS, the quality of life in Santa Cruz County was improved dramatically as a result of the exemplary service provided by Frank Bauer.
$\qquad$

NOW, THEREFORE, BE IT RESOLVED, that upon his retirement as Safety and Training Coordinator, the Board of Directors of METRO does hereby commend Frank Bauer for his efforts in advancing public transit service in Santa Cruz County and expresses sincere appreciation on behalf of itself, the METRO staff and all of the residents of Santa Cruz County.

BE IT FURTHER RESOLVED, that a copy of this resolution will be presented to Frank Bauer, and that a copy of this resolution be entered into the official records of the Santa Cruz Metropolitan Transit District.

PASSED AND ADOPTED this 23rd Day of October, 2015 by the following vote:

## AYES: Directors -

NOES: Directors -

ABSTAIN: Directors -
ABSENT: Directors -

Approved:
Dene Bustichi, Chair

Attest:
Alex Clifford, CEO/General Manager

Approved as to form:
Leslyn K. Syren, District Counsel

# BEFORE THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT 

Resolution No.<br>On the Motion of Director:<br>Duly Seconded by Director:<br>The Following Resolution is Adopted:

## RESOLUTION OF APPRECIATION FOR THE SERVICES OF ISSAC GLENN AS BUS OPERATOR FOR THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT

WHEREAS, the Santa Cruz Metropolitan Transit District (METRO) was formed to provide public transportation to all of the residents of Santa Cruz County, and

WHEREAS, the provision of public transportation service requires a competent, dedicated workforce, and

WHEREAS, METRO, requiring an employee with expertise and dedication appointed Issac Glenn to serve in the position of Bus Operator, and

WHEREAS, Issac Glenn served as a member of the Operations Department of METRO for the time period of July 16, 1984 to October 7, 2015, and

WHEREAS, Issac Glenn provided METRO with dedicated service and commitment during the time of employment, and

WHEREAS, Issac Glenn served METRO with distinction, and
WHEREAS, the service provided to the residents of Santa Cruz County by Issac Glenn resulted in reliable, quality public transportation being available in the most difficult of times, and

WHEREAS, during the time of Issac Glenn's service, METRO expanded service, improved existing and built new operating facilities, converted the fleet to a CNG propulsion system, developed accessible bus stops, improved ridership, responded to adverse economic conditions, assumed direct operational responsibility for the Highway 17 Express service and the Amtrak Connector service, and assumed direct operational responsibility for the ParaCruz service, and

WHEREAS, the quality of life in Santa Cruz County was improved dramatically as a result of the exemplary service provided by Issac Glenn.
$\qquad$

NOW, THEREFORE, BE IT RESOLVED, that upon his retirement as Bus Operator, the Board of Directors of METRO does hereby commend Issac Glenn for efforts in advancing public transit service in Santa Cruz County and expresses sincere appreciation on behalf of itself, the METRO staff and all of the residents of Santa Cruz County.

BE IT FURTHER RESOLVED, that a copy of this resolution will be presented to Issac Glenn, and that a copy of this resolution be entered into the official records of the Santa Cruz Metropolitan Transit District.

PASSED AND ADOPTED this 23rd Day of October, 2015 by the following vote:

## AYES: Directors -

NOES: Directors -
ABSTAIN: Directors -
ABSENT: Directors -

Approved:
Dene Bustichi, Chair

Attest:
Alex Clifford, CEO/General Manager $\qquad$

Approved as to form:
Leslyn K. Syren, District Counsel

# BEFORE THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT 

Resolution No.<br>On the Motion of Director:<br>Duly Seconded by Director:<br>The Following Resolution is Adopted:

## RESOLUTION OF APPRECIATION FOR THE SERVICES OF ROSALIO RAMOS AS BUS OPERATOR FOR THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT

WHEREAS, the Santa Cruz Metropolitan Transit District (METRO) was formed to provide public transportation to all of the residents of Santa Cruz County, and

WHEREAS, the provision of public transportation service requires a competent, dedicated workforce, and

WHEREAS, METRO, requiring an employee with expertise and dedication appointed Rosalio Ramos to serve in the position of Bus Operator, and

WHEREAS, Rosalio Ramos served as a member of the Operations Department of METRO for the time period of October 7, 1985 to October 8, 2015, and

WHEREAS, Rosalio Ramos provided METRO with dedicated service and commitment during the time of employment, and

WHEREAS, Rosalio Ramos served METRO with distinction, and
WHEREAS, the service provided to the residents of Santa Cruz County by Rosalio Ramos resulted in reliable, quality public transportation being available in the most difficult of times, and

WHEREAS, during the time of Rosalio Ramos' service, METRO expanded service, improved existing and built new operating facilities, converted the fleet to a CNG propulsion system, developed accessible bus stops, improved ridership, responded to adverse economic conditions, assumed direct operational responsibility for the Highway 17 Express service and the Amtrak Connector service, and assumed direct operational responsibility for the ParaCruz service, and

WHEREAS, the quality of life in Santa Cruz County was improved dramatically as a result of the exemplary service provided by Rosalio Ramos.
$\qquad$

NOW, THEREFORE, BE IT RESOLVED, that upon his retirement as Bus Operator, the Board of Directors of METRO does hereby commend Rosalio Ramos for her efforts in advancing public transit service in Santa Cruz County and expresses sincere appreciation on behalf of itself, the METRO staff and all of the residents of Santa Cruz County.

BE IT FURTHER RESOLVED, that a copy of this resolution will be presented to Rosalio Ramos, and that a copy of this resolution be entered into the official records of the Santa Cruz Metropolitan Transit District.

PASSED AND ADOPTED this 23rd Day of October, 2015 by the following vote:

## AYES: Directors -

NOES: Directors -

ABSTAIN: Directors -
ABSENT: Directors -

Approved:
Dene Bustichi, Chair

Attest:
Alex Clifford, CEO/General Manager $\qquad$

Approved as to form:
Leslyn K. Syren, District Counsel


$$
\begin{gathered}
\text { Friday, October 23, } 2015 \\
\text { Joshua W. Shaw } \\
\text { Partner }
\end{gathered}
$$


$11.2$

(1)



ACA 4
Transp
Taxes:
In Senate Ap

- As a constitutional amendment, not subject to legislative
deadlines
- Would lower the voter-threshold for the imposition of a
special tax for transportation purposes from $2 / 3$ to 55
percent


AB 1250 (Bloom) Bus Axle
Weights.
Weights.
Signed By Governor Brown [Chapter 484, Statutes of
2015]

- Institutes a new, more realistic and statutorily
enforceable schedule of new bus axle weights, starting
January 1, 2016
- Decreases the maximum allowable bus axle weight over
time, to incentivize bus manufacturers and public transit
operators to design, manufacture and ultimately put into
operation increasingly lighter transit buses
- Converts the measurement of bus axle weights to curb
weight from today's "gross" weight standard

Signed by Governor Brown [Chapter 765, Statutes of
- Aligns the definition of a noise violation under the Penal
and Public Utilities Codes

$$
\begin{aligned}
& \text { Authorizes transit system to adopt an infraction for } \\
& \text { failing to yield priority seating to elderly and disabled } \\
& \text { passengers }
\end{aligned}
$$


Signed by Governor Brown [Chapter 716, Statutes of 2015] - Creates more flexible farebox recovery and operating
cost criteria under the TDA, by:

- Deleting the requirement for transit operators to maintain
higher farebox recovery ratios based on the 1978-79 fiscal year
- Creating parity in the list of exclusions from the definition of
operating costs for both the farebox recovery ratio and STA
program qualifying criteria
- Rationalizes the penalties for non-compliance by
eliminating the "pass/fail" nature of the STA program
qualifying criteria in favor of a sliding scale
- New system in effect on July 1,2016

$11.8$
Special Session on Transportation
- Called for by Governor Brown on June 16, convened by
19
on June

Transit Enters the Conversation
$11.11$
$\stackrel{\theta}{\bar{\sigma}}$

Conver

- Ultimately, Legislature failed to coalesce around proposal
that could garner bipartisan support
- Democratic leaders announced that a conference
committee would be formed to continue work on
funding package well into fall
What's Next?
- Legislature convened its conference committee,
comprised of:
- Senators Beall (Co-Chair), Allen, Cannella, Gaines, Leyva
- Assembly Members Gomez (Co-Chair), Burke, Melendez,
Mullin, Obernolte
- Informational hearings to be held in Sacramento and
Ontario on October 16 and October 21, respectively
- Governor and Democratic leaders continue to pursue 2/3
votes necessary for new revenue
11.13


Friday, October 23, 2015
Joshua W. Shaw
Partner
11.15

## Signatories to Pro－Transit Letters

## Senators（22） <br> Ben Allen（SD－26）－Conferee Jim Beall（SD－15）－－onferee（Co－Chair） Marty Block（SD－39） Anthony Cannella（SD－12）－Conferee Cathleen Galgiani（SD－5） Loni Hancock（SD－9－9） Ed Hernandez（SD－22） Bob Hertzberg（SD－18） Jerry Hill（SD－13） Ben Heso（SD－40） Hannah－Beth Jackson（SD－19） Ricardo Lara（SD－33） Mark Leno（SD－11） Connie Leyva（SD－20）－Conferee Caroi Liu（SD－25） Mike McGuire（SD－2） Tony Mendoza（SD－32） Holly Mithell（SD－30） Richard Pan（SD－6） Richard Roth（SD－31） Bob Wieckowski（SD－10） Lois Wolk（SD－3） <br> | Other conference committee members： |  |
| :---: | :--- |
| Senator Assembly Members <br> Ted Gaines（SD－1）  <br>  Autumn Burke（AD－62） <br>  Melissa Melendez（AD－67） <br>  Jay Obernole（AD－33） |  | <br> Assembly Members <br> （z9－ه甘）ә犭ıng ummin $\forall$   <br> Other conference committee members： <br> 部 <br>  <br> Patrick O＇Donnell（AD－70） <br> Adrin Nazarian（AD－46） Anthony Rendon（AD－63）－Speaker－elect  Miguel Santiago（AD－53） Mark Stone（AD－29） <br> Tony Thurmond（AD－15） <br> Phil Ting（AD－19） Shirley Weber（AD <br> Shirley Weber（AD－79）

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## SUBJECT: RECEIVE AN UPDATE ON THE COMPREHENSIVE OPERATIONAL ANALYSIS

## I. RECOMMENDED ACTION

## That the Board of Directors receive an update on the Comprehensive

 Operational Analysis, METRO Forward.
## II. SUMMARY

- Santa Cruz Metropolitan Transit District (METRO) needs to conduct a Comprehensive Operational Analysis of its service network in order to align service costs with operating revenue.
- The Board contracted with Transportation Management \& Design, Inc. (TMD) on 8/14/15 to evaluate METRO's fixed-route service relative to transit demand in the county to reveal operating efficiencies.
- TMD has reviewed local transportation plans, travel demand data and demographics and conducted a first round of public engagement to inform the subsequent analysis of METRO's overall service.
- Staff recommends that the Board receive TMD's presentation (Attachment A) on the initial public engagement and Market Assessment for the comprehensive operational analysis.


## III. DISCUSSION/BACKGROUND

During the past year, METRO identified the systemic causes of a structural deficit resulting from recurring revenue failing to keep pace with recurring expenses. METRO has used its operating and capital reserves year-after-year to balance the operating budget and forecasts the full depletion of the remaining reserves in FY17. Aligning transit service costs with recurring revenue is necessary in order to provide effective, sustainable transit service throughout the county. METRO contracted with Transportation Management \& Design, Inc. (TMD) on 8/14/15 to perform a comprehensive analysis of METRO operations.

TMD has completed an initial round of public engagement to inform the public about the project, generate observations of the existing transit service and create an ongoing dialogue among transit users, METRO and residents about public transit service in Santa Cruz County. TMD branded the Comprehensive Operational Analysis as "METRO Forward" to assist with project marketing and communication. TMD maintains a METRO Forward website
http://scmetroforward.com, which is linked to the front page of METRO's website at www.scmtd.com.

TMD and METRO staff conducted "pop-up" sessions at transit centers, farmers markets, Cabrillo College, UCSC, First Friday and Open Streets and gathered a range of comments on transit needs and METRO's service. Today's presentation (Attachment A) will characterize nearly 100 dialogues held with the community members at these events.

In addition to the general public engagement strategy, TMD holds regular Project Management Team meetings and Board Ad-Hoc Committee meetings to inform and guide the analysis and decision-making process. The Project Management Team meets at least monthly to review TMD products, give direction and provide professional input from the local knowledge base: Eduardo Montesino, UTU Local 23 President; Manuel Martinez, SEIU Professional Supervisor Association president; Larry Pageler, Director of Transportation and Parking Services at UCSC; Nathan Luedtke, Transportation Planner at SCCRTC; Carolyn Derwing, Schedule Analyst; and Thomas Hiltner, Acting Planning Manager.

The Board Ad-Hoc Committee is comprised of Ed Bottorff, Cynthia Chase, Jimmy Dutra, Mike Rotkin and METRO staff. The Ad-Hoc Committee held its first meeting on $9 / 9 / 15$, met again on $10 / 22 / 15$ and will meet approximately every six weeks throughout the duration of the Comprehensive Operational Analysis.

TMD has substantially completed its market assessment using data from the regional travel demand model, local transportation plans, countywide demographics, land use distributions and travel patterns as the first step toward matching transit service to market demand. Overlaying METRO's route network onto land use and travel activity distributions reveals several significant mismatches between intrinsic market demand for public transit and the supply of transit service which METRO produces. The market assessment indicates particular areas which would benefit from service realignment and identifies regions with transit service exceeding that warranted by the potential transit demand.

The next steps in METRO Forward will be to conduct a detailed, line-by-line ridership survey to generate boarding and alighting activity at all bus stops, develop performance standards, create alternative service scenarios, test public reception of a range of options and recommend a preferred implementation strategy to reduce service costs.

Staff recommends that the Board receive TMD's presentation and provide feedback to guide subsequent steps.

## FINANCIAL CONSIDERATIONSIIMPACT

METRO's contract with TMD for the comprehensive operational analysis (METRO Forward) will cost $\$ 166,951$. A Caltrans planning grant will pay $45 \%$ of the cost $(\$ 74,749)$ with METRO paying a $55 \%$ local share $(\$ 92,202)$. The FY16 Operating Budget contains funds for the project.

## IV. ALTERNATIVES CONSIDERED

- Discontinue the services of TMD. Staff does not recommend this alternative. METRO does not have the current capability to perform the Comprehensive Operational Assessment in-house.


## V. ATTACHMENTS

Attachment A: TMD Public Engagement \& Market Assessment Presentation

Prepared by: Thomas Hiltner, Acting Planning Manager

## VI. APPROVALS:

Thomas Hiltner, Acting Planning Manager


Approved as to form:
Leslyn K. Syren, District Counsel


Approved as to fiscal impact: Angela Aitken, Finance Manager


Alex Clifford, CEO/General Manager


Attachment A


Rev. 10/22/2015
REVISION Distributed at 10/23/15 Board Meeting-13A. 1
RO FiScussion Overview
Overview of existing conditions:

- Demographics
- Population and employment density
- Development patterns - market typologies, housing locations and types
- Commute and trip patterns
- Public outreach

Key findings, issues and opportunities
Next steps

Attachment A

## Attachment A


Attachment A


## Attachment A



Rev. 10/22/2015

Attachment A

$$
\begin{aligned}
& \text { Employment focused in core developed areas of the County } \\
& \text { Highest concentrations in Santa Cruz are located in downtown and along } \\
& \text { Highway } 1 \text { (western) and Soquel Drive } \\
& \text { Substantial pockets are also found in Live Oak, Capitola and Watsonville } \\
& \text { Employment growth is anticipated to remain consistent with current } \\
& \text { patterns, and will concentrate in already developed areas }
\end{aligned}
$$

## Attachment A



Rev. 10/22/2015

$$
\begin{aligned}
& \text { Compiles all of the demographic categories that have a higher propensity } \\
& \text { for transit use and weights them on a scale of } 0 \text { to } 3 . \\
& \text { Presents visual context of where transit demand is highest and lowest } \\
& \text { throughout the study area. } \\
& \text { Most transit demand is located in Santa Cruz, Live Oak and Watsonville, } \\
& \text { while least demand is located in the outlying rural and suburban areas. }
\end{aligned}
$$

## Attachment A



Attachment A
Roughly 17,300 students enrolled, with increases expected in coming years

- 8,800 students reside on-campus
- 8,500 students commute from off campus
- Majority of students in on- and off-campus University housing do not have
vehicles
Largest employer in the area - over 4,000 employees on-campus
- As facilities expand, so will the number of employees
Rev. 10/22/2015
Attachment A


Rev. 10/22/2015

Attachment A

$$
\begin{aligned}
& \text { Multifamily housing, including affordable housing, is concentrated primarily } \\
& \text { in the core areas where there is a higher level of existing transit service, and } \\
& \text { are generally located with walking distance to transit routes. }
\end{aligned}
$$

## Attachment A



Attachment A


[^2]

Public Outreach


REVISION Distributed at 10/23/15 Board Meeting-13A.15

Attachment A


Attachment A

What is METRO doing well?


[^3]REVISION Distributed at 10/23/15 Board Meeting-13A. 17

Attachment A


REVISION Distributed at 10/23/15 Board Meeting-13A. 18

Attachment A

## Key Findings



$$
\begin{aligned}
& \text { sue / Finding } \\
& \text { The bulk of the County's future } \\
& \text { growth is expected to occur in } \\
& \text { areas currently served by METRO } \\
& \text { transit. }
\end{aligned}
$$

Attachment A

$$
\begin{aligned}
& \text { Opportunity } \\
& \text { - Create transit corridor } \\
& \text { enhancements and make transit a } \\
& \text { more attractive option along } \\
& \text { heavily traveled roadways. }
\end{aligned}
$$

## Key Findings

Traffic congestion on Highway 1
(and other key corridors) presents
limitations for both auto and bus
travel.
Little incentive exists for
commuters to choose transit over
driving.



# SUBJECT: ACCEPT AND FILE THE FISCAL YEAR END MONTHLY BUDGET STATUS REPORTS FOR JUNE 30, 2015; AND ADOPTION OF THE SCHEDULE OF RESERVE ACCOUNT BALANCES 

## I. RECOMMENDED ACTION

That the Board of Directors accept and file the fiscal year end monthly budget status reports year to date as of June 30, 2015 and adopt the preliminary schedule of reserve account balances report.

## II. SUMMARY OF ISSUES

- The attached preliminary monthly FY15 Operating Revenue and Expense reports (Attachment A), and FY15 Capital Budget spending report (Attachment B) represent the status of the FY15 Operating and Capital Budgets, as of June 30, 2015, the end of the fiscal year. The numbers presented in these reports are preliminary, and could change if there are any accounting adjustments as a result of the final audit due later this calendar year.
- The Preliminary Schedule of Reserve Account Balances (Attachment C) was prepared using the preliminary monthly operating revenue and expense reports, and the preliminary monthly capital budget report.
- The final audited financial statements will be presented to the Board at the conclusion of the audit.
- Staff recommends that the Board of Directors accept and file the attached year-end budget status reports as of fiscal year end June 30, 2015 and adopt the Preliminary Schedule of Reserve Account balances report.


## III. DISCUSSION/BACKGROUND

An analysis of Santa Cruz METRO's budget status is prepared monthly in order to inform the Board of Directors regarding Santa Cruz METRO's actual revenues and expenses in relation to the adopted operating and capital budgets for the fiscal year. The attached revenue and expense reports represent the preliminary status of Santa Cruz METRO's FY15 fiscal year-end budget as of June 30, 2015.

The fiscal year has elapsed 100\%

## A. Operating Revenues

- Operating Revenues reported in Attachment A are $(\$ 3,335,962)$ or $-7 \%$ under the amount we expected to receive for the fiscal year, based on the final budget adopted by the Board in June 2014. Revenue variances are due to:
- Passenger Fares are $(\$ 281,336)$ or $-3 \%$ under budget for the year. Passenger Fares increased by $3 \%$ from FY14, which is consistent with the increase in overall ridership, up 3.2\% from FY14. The Final FY15 budget predicted a larger increase in Passenger Fares.
- Other Revenue is $\$ 79,639$ or $17 \%$ over budget for the year, with Advertising and Interest Income as the primary variances.
- Sales Tax Revenue is under budget by $(\$ 911,841)$ or $-5 \%$. The increase in Sales Tax in FY15, 3\% up from FY14, is less than expected and it's not consistent with the trend from recent years, which was used to build budget projections.
- Sales Tax Revenue - SLPP Backfill for the Metrobase project is under budget by ( $\$ 653,664$ ) or $-22 \%$ as less sales tax funds were required to be used in the capital budget as the local share / match for the Judy K. Souza Operations Facility. See the corresponding explanation for STA - Op Assistance - SLPP Backfill below.
- Transp Dev Act (TDA) - Op Assistance is $\$ 66,905$ or $1 \%$ over budget for the year due to additional revenue received from RTC.
- Federal Op Assistance is $(\$ 74,349)$ or $-2 \%$ under budget for the year due to the elimination of the CaIPERS Medicare Part D Subsidy. According to CalPERS, the savings are now built into the annual medical premiums
- Other Op Assistance is $\$ 19,489$ or $195 \%$ over budget for the year due to funds from the Mainline Routes Runtime Recalibration Project from FY14 received in FY15.
- STA - Op Assistance is $\$ 27,526$ or $1 \%$ over budget. The State Controller's budget estimate was used, while actual cash receipts came in slightly higher.
- STA - Op Assistance - SLPP Backfill is $(\$ 653,664)$ or -22\% under budget. The STA Operating Assistance -SLPP Backfill fund was used to "backfill" the budget gap when sales tax funds were required to be used in the capital budget as the local share / match for the Judy K Souza Operations Facility; project spending was slower than anticipated, due to project delays.
- Fuel Tax Credit is $\$ 638,208$ or $100 \%$ over budget for the year. The credit was not budgeted in FY15 as the fuel tax credit provision of the American Taxpayer Relief Act that provided this revenue expired on $12 / 31 / 13$, and was not renewed prior to the adoption of the final budget in June 2014. The alternative fuel incentives were retroactively extended by the Tax Increase Prevention Act of 2014, enacted in December 2014.
- Transfers (to)/from Operating and Capital Reserve Fund are $(\$ 2,900,202)$ or $-85 \%$ under budget due to overall operating expenses coming in lower than budget, which resulted in less funds needed from Operating and Capital Reserve Fund to balance the budget. This item was budgeted at $\$ 3,408,933$ in FY15.


## B. Operating Expenses

Total preliminary operating expenses reported in Attachment A are under budget by $(\$ 3,335,962)$ or $-7 \%$ for the year. Personnel Expenses, Services, Mobile Materials \& Supplies, Utilities, Casualty \& Liability, and Miscellaneous (Expenses) all contributed to the variance.

- Total Personnel Expense is $(\$ 2,450,446)$ or $-6 \%$ under budget due to vacant funded positions, employees on extended leaves, and significantly lower Worker's Comp Insurance costs for the year.
We budget for full complement and use savings from vacant positions and extended unpaid leaves of absence to balance the budget and eliminate or reduce the use of the Operating and Capital Reserve Fund, when possible.

The average number of vacant funded position for the year is 14 , which resulted in budget savings of approximately $\$ 1.5 \mathrm{M}$ (calculated using the average fully burdened labor and fringe benefits cost per FTE for the year: \$106K).
Budget savings from Worker's Comp Insurance were \$746K. Significant fluctuations in the Worker's Comp Insurance costs are not unusual. For the past five years, expenses have been fluctuating between \$500K (FY10) and \$1.2M (FY12).
Additional savings were realized due to extended unpaid leaves of absence in different departments.

- Services are $\$ 81,697$ or $3 \%$ over budget due to Temp Help. Temporary Help is normally not budgeted. Temp Help expenses are tied to vacant funded positions and extended leaves and are offset by savings in Personnel Expenses.
- Mobile Materials \& Supplies are $(\$ 359,213)$ or $-9 \%$ under budget with Fuel \& Lube Rev. Vehicle as the primary variance:
o Fuel \& Lube Rev. Veh - is $(\$ 331,883)$ or $-13 \%$ under budget due to lower than anticipated prices of fuel.
- Utilities are $(\$ 160,899)$ or $-24 \%$ under budget with Telecommunications as the primary variance.
o Telecommunications is $(\$ 105,023)$ or $-44 \%$ under budget due to funds for leasing a repeater, budgeted in Operations, but not spent, as well as less than anticipated wireless costs in Fleet Maintenance.
- Casualty \& Liability is $(\$ 166,744)$ or $-25 \%$ under budget; major variances include:
o Settlement Costs is $(\$ 82,791)$ or $-60 \%$ under budget.
o Repairs to District Property is $(\$ 67,640)$ or $-100 \%$ under budget. This is an unbudgeted line item. Funds listed here represent funds collected from outside parties for repairs to Santa Cruz METRO's property and vehicles.
- Misc. is ( $\$ 124,048$ ) or -39\% under budget primarily due to Employee Training, BOD Travel, and Employee Travel:
o Employee Training is $(\$ 46,454)$ or $-56 \%$ under budget.
o BOD Travel is ( $\$ 14,955$ ) or $-93 \%$ under budget due to less than anticipated BOD travel expenses for the year.
o Employee Travel is ( $\$ 49,213$ ) or $-51 \%$ under budget.


## C. Non-Operating Expenses

- Non-Operating Expenses for the year were \$4,797,001. These non-cash accounting entries will be included as part of the annual Audited Financial Statements, although they are not presented in these financial reports. Non-operating expenses are non-cash accounting entries that Santa Cruz METRO is required to record.
- Incurred but not Reported (IBNR) Worker's Compensation Losses - In accordance with Governmental Accounting Standards Board (GASB) Statement \#10, the annual accounting entry for the workers' compensation IBNR was $\$ 158,924$. GASB Statement \#10 requires Santa Cruz METRO to accrue a liability on its financial statements for the ultimate cost of claims and expenses associated with all reported and estimated unreported worker's compensation claims.
- OPEB Cost - GASB 45 - In accordance with GASB Statement \#45 the annual accounting entry for retiree "other post employment benefits" (OPEB) was $\$ 4,670,819$. Briefly, benefits include subsidized medical, dental, vision and life insurance coverage for eligible retirees.
- Net Pension Liability - GASB 68 - In June 2012, the GASB issued Statement \# 68, which revises and establishes new financial reporting requirements for governments that provide their employees with pension benefits. Santa Cruz METRO implemented GASB 68 in FY15 and is now required to recognize a pension liability on the financial statements. The new GASB 68 accounting entries result in a net pension liability on the financial statement in the amount of $\$ 42,311,756$. The effect of the GASB 68 entry on the income statement is ( $\$ 395,789$ ). This is a reporting requirement only and does not affect cash flow. The adoption of GASB 68 has no impact on the calculation of pension contributions.

Santa Cruz METRO continues to fund pensions in the amount of the actuarially determined contributions, as required by State law.

- Annual Depreciation of district funded capital assets was \$311,386.
- These non-cash accounting entries are all required and therefore will be incorporated into the annual Audited Financial Statements; they are not included in the reports presented here.


## D. Capital Improvement Program

Capital expenditures for the FY15 Capital Budget Attachment B total $\$ 9,592,752$ or $44 \%$ of the amount budgeted for the year. These capital improvement projects were funded with a combination of Federal, State and Local funds. The Operating and Capital Reserve Fund provided funding to the Capital Budget this year in the amount of $\$ 322,335$.

Some of the larger Capital Projects include:

- $\$ 8,312,066$ was spent on the MetroBase - Judy K. Souza Operations Facility
- \$171,036 was spent on the Land Mobile Radio (LMR), and other CalOES Transit Security funded projects
- $\$ 472,522$ was spent on the Pacific Station Conceptual Design project
- $\$ 85,953$ was spent on the State of Good Repair \#2 project
- $\$ 75,677$ has been spent on the Watsonville Transit Center Conceptual Design project
- \$97,050 was spent on the purchase of two (2) Paracruz Van Replacements
- Other projects funded include: relief vehicle replacements (3), transit center renovations, bus stop improvements, HR software upgrade, equipment replacements, etc.

Some of the capital projects are multi-year projects and will be carried over to FY16, including:

- MetroBase Judy K. Souza Operations Facility
- Pacific Station Conceptual Design
- Upgrades to the L/CNG Facility
- Paracruz Van Replacements (2)
- Land Mobile Radio (LMR) and other Cal-OES Transit Security funded projects
- Watsonville Transit Center Conceptual Design
- Bus Stop Repairs and Improvements
- HR Software Upgrade
- Ticket Vending Machine Audible Improvements


## E. Preliminary Schedule of Reserve Account Balances

The Preliminary Schedule of Reserves Account Balances is reported on
Attachment C. A breakdown of each of the reserves as of June $30^{\text {th }}$, 2015 is as follows:

- Operating and Capital Reserve Fund: Estimated Balance $\$ 6,047,853$; there is no Board adopted minimum balance for this reserve. The amount in the Operating / Capital Reserve fund is an estimate and is what remains in the General Fund at the County Treasury after all other reserve balances are deducted. In FY15, \$831,067 was used; \$508,732 was required to balance the Operating Budget, while $\$ 322,335$ was used to fund capital projects in the Capital Budget.
- Operations Sustainability Reserve Fund: Balance \$2,511,102; currently funded at $36 \%$ of the Board adopted minimum balance. The purpose of the Operations Sustainability Reserve Fund is to cover revenue shortfalls and respond to unforeseen events (fiscal, natural disaster or emergency.) At fiscal year end, the adopted minimum balance is $\$ 7,045,000$; this amount represents two (2) months of the average operating expenses for the most current fiscal year's budget. The Government Finance Officers Association (GFOA) Best Practice recommends, at a minimum, that general-purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures.
- Cash Flow Reserve Fund: Balance \$3,000,000; currently funded at $100 \%$ of the Board adopted minimum balance. Necessary to maintain adequate "cash flow" or "cash on hand" because operating expense outflows do not equally match revenue inflows, and there can be significant delays in capital grant reimbursements.
- Carryover: Balance \$0; currently no Board adopted minimum balance.
- Workers Compensation Reserve Fund: Balance \$2,124,329; currently funded at $61 \%$ of the Board adopted minimum balance. The long-term portion of workers compensation liability as of 06/30/15 is $\$ 3,484,177$, as per the Actuarial Review of the Self-Insured Santa Cruz Metropolitan Transit District Workers' Compensation Program report dated 05/15/13. In FY15, $\$ 32,748$ was moved to this reserve account to make progress towards meeting the Board adopted minimum balance.
- Liability Insurance Reserve Fund: Balance \$668,009; currently funded at 100\% of the Board adopted minimum balance. To minimize volatility effective 06/30/13, the minimum balance in the reserve account is equal to the Self Insured Retention (SIR), \$250,000 plus the 5-year rolling average of outstanding claims at year end, which was $\$ 354,654$, as of the end of FY15, for a total minimum balance of $\$ 668,009$. The FY14 Balance was $\$ 700,757$. In FY15, $\$ 32,748$ was moved to the Workers Compensation Reserve Fund to make progress towards meeting the Board adopted minimum balance of $\$ 3,484,177$.

The balances provided in the Preliminary Schedule of Reserve Account Balances are preliminary pending completion of the financial audit later this calendar year. If the Schedule of Reserve Account Balances changes significantly following the final audit, it will be brought back to the Board.

Staff recommends that the Board accept and adopt the:

- FY15 Operating Revenue \& Expenses Year to Date as of 06/30/15 (Attachment A)
- FY15 Capital Budget Report for the month ending 06/30/15 (Attachment B)
- FY15 (Preliminary) Schedule of Reserve Account Balances - 06/30/15 (unaudited) (Attachment C)
- Year to Date Monthly Financial Report as of June 30, 2015 Presentation (Attachment D)


## IV. FINANCIAL CONSIDERATIONSIIMPACT

The FY15 preliminary operating budget loss was $\$ 4,570,287$, compared to the anticipated $\$ 7,442,963$. Funds from the following sources were used to bridge the budget gap:

- State Transit Assistance Fund (STA): \$2,717,443
- Small Transit Intensive Cities (STIC): \$1,344,113
- Operating and Capital Reserve Fund: \$508,731

Overall operating expenses came in lower than budget, which resulted in less funds needed from the Reserve funds to balance the budget.

## V. ALTERNATIVES CONSIDERED

- There are no alternatives to consider.


## VI. ATTACHMENTS

Attachment A: FY15 Operating Revenue and Expenses - Year to Date as of 06/30/15

Attachment B: FY15 Capital Budget - for the month ending - 06/30/15
Attachment C: FY15 Preliminary Schedule of Reserve Account Balances 06/30/15 (unaudited)

Attachment D: Year to Date Monthly Financial Report as of June 30, 2015 Presentation

Prepared By: Debbie Kinslow, Assistant Finance Manager
Kristina Mihaylova, Sr. Financial Analyst

## VII. APPROVALS:

Angela Aitken, Finance Manager


Approved as to form:
Leslyn K. Syren, District Counsel

Approved as to fiscal impact:
Angela Aitken, Finance Manager


Alex Clifford, CEO/General Manager


|  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |



Attachment A


## Attachment A



## FY15

Consolidated Operating Expenses
Year to Date as of June 30， 2015

## 501011 Bus Operator Pay 501011 Bus Operator Pay 501013 Bus Operator Overtime 501021 Other Salaries 501023 Other Overtime <br> Total Labor－

Year to Date

\＄Var


|  | Year to Date |  |  |  |  |  | YTD Year Over Year Comparison |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual |  | Budget |  | \＄Var | \％Var |  | FY14 |  | \＄Var | \％Var |
| \＄ | 8，947，861 | \＄ | 9，378，429 | \＄ | $(430,568)$ | －5\％ | \＄ | 8，915，342 | \＄ | 32，518 | 0\％ |
| \＄ | 2，250，467 | \＄ | 2，105，529 | \＄ | 144，938 | 7\％ | \＄ | 2，051，847 | \＄ | 198，620 | 10\％ |
| \＄ | 7，037，245 | \＄ | 7，748，335 | \＄ | $(711,090)$ | －9\％ | \＄ | 7，007，828 | \＄ | 29，417 | 0\％ |
| \＄ | 647，053 | \＄ | 473，196 | \＄ | 173，857 | 37\％ | \＄ | 707，861 | \＄ | $(60,808)$ | －9\％ |
| \＄ | 18，882，626 | \＄ | 19，705，489 | \＄ | $(822,863)$ | －4\％ | \＄ | 18，682，879 | \＄ | 199，747 | 1\％ |

\＄18，682，879 \＄199，747 1\％
\％ $(822,863)$


Total Fringe Benefits－

## Attachment A

FY15
Consolidated Operating Expenses \$ Var
\% Var

## Year to Date


$(18,050)-20 \% \quad \$ \quad 84,952 \quad \$ \quad(12259)-14 \%$ $\begin{array}{rrrrrr}(18,050) & -20 \% & \$ & 84,952 & \$ & (12,259) \\ (331,883) & -13 \% & \$ & 2,463,390 & \$ & (273,756)\end{array}$
 윽 ণㄴ $(359,213) \quad-9 \% \quad \$ \quad 3,808,474 \quad \$(327,427) \quad-9 \%$


 No N N , I

## Attachment A

## FY15

Consolidated Operating Expenses
Year to Date as of June 30， 2015 $\$ \mathrm{Var}$

## Year to Date




$$
\begin{aligned}
& \text { Total Utilities - } \begin{array}{llllllllllll} 
\\
\cline { 2 - 8 } & & 501,148 & \$ & 662,046 & \$ & (160,899) & -24 \% & \$ & 481,051 & \$ & 20,097 \\
\hline
\end{array} \\
& 505011 \text { Gas \& Electric } \\
& 505031 \text { Telecommunications } \\
& \begin{array}{l}
\$ \\
\$ \\
\$
\end{array} \\
& \text { Total Utilities - }
\end{aligned}
$$




| $\$$ | 491,907 | $\$$ | 658,651 | $\$$ | $(166,744)$ | $-25 \%$ | $\$$ | 817,808 | $\$(325,901)$ | $-40 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

$\$ 491,907 \quad \$ \quad 658,651 \quad \$ \quad(166,744) \quad-25 \%$
（142）$-1 \%$ 웅 수 （6，742）
 506011 Insurance－Property 506015 Insurance－PL \＆PD 506021 Insurance－Other 506123 Settlement Costs 506127 Repairs－Dist Prop
504515 Employee Tool Rplcmt
 504205 Freight Out
504211 Postage \＆Mailing 504205 Freight Out
504211 Postage \＆Mailing 504214 Promotional Items 504214 Promotional Items
504217 Photo Supply／Processing 504311 Office Supplies 504315 Safety Supplies
504317 Cleaning Supplies 504409 Repair／Maint Supplies
504421 Non－Inventory Parts
504511 Small Tools
Casualty \＆Liability $\begin{array}{rrr}52,904 & \$ & 63,167 \\ 451,934 & \$ & 445,484\end{array}$





$\begin{array}{lllll}\$ & 359,431 & \$ & 41,074 & 11 \%\end{array}$ $(68,727) \quad-15 \% \quad \$$ 400,505 \＄469，232 \＄

|  | $\$$ | 15,488 | $\$$ | 14,420 | $\$$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 15,412 | $\$$ | 18,050 | $\$$ |  |
| Total Taxes－ | $\$$ | 11,798 | $\$$ | 18,540 | $\$$ |
|  | $\$$ | 42,698 | $\$$ | 51,010 | $\$$ |

[^4] 507201 Licenses \＆permits 507999 Other Taxes

Attachment A



|  | Year to Date |  |  | YTD Year Over Year Comparison |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual | Budget | \＄Var | \％Var | FY14 | \＄Var | \％Var |

## FY15

Consolidated Operating Expenses
Year to Date as of June 30， 2015

| $\$$ | 170,746 | $\$$ | 250,000 | $\$$ | $(79,254)$ | $-32 \%$ | $\$$ | 213,032 | $\$$ | $(42,286)$ | $-20 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | | $\$$ | 170,746 | $\$$ | 250,000 | $\$$ | $(79,254)$ | $-32 \%$ | $\$$ | 213,032 | $\$$ | $(42,286)$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$$ | 66,101 | $\$$ | 70,552 | $\$$ | $(4,451)$ | $-6 \%$ | $\$$ | 69,744 | $\$$ | $(3,643)$ | $-5 \%$ |
| $\$$ | 7,804 | $\$$ | 16,000 | $\$$ | $(8,196)$ | $-51 \%$ | $\$$ | 4,023 | $\$$ | 3,780 | $94 \%$ |
| $\$$ | 11,506 | $\$$ | 20,500 | $\$$ | $(8,994)$ | $-44 \%$ | $\$$ | 8,946 | $\$$ | 2,559 | $29 \%$ |
| $\$$ | 36,446 | $\$$ | 82,900 | $\$$ | $(46,454)$ | $-56 \%$ | $\$$ | 47,257 | $\$$ | $(10,811)$ | $-23 \%$ |
| $\$$ | 1,045 | $\$$ | 16,000 | $\$$ | $(14,955)$ | $-93 \%$ | $\$$ | 4,103 | $\$$ | $(3,058)$ | $-75 \%$ |
| $\$$ | 46,853 | $\$$ | 96,066 | $\$$ | $(49,213)$ | $-51 \%$ | $\$$ | 99,456 | $\$$ | $(52,603)$ | $-53 \%$ |
| $\$$ | 6,300 | $\$$ | 5,200 | $\$$ | 1,100 | $21 \%$ | $\$$ | 5,403 | $\$$ | 898 | $17 \%$ |
| $\$$ | 10,900 | $\$$ | 12,600 | $\$$ | $(1,700)$ | $-13 \%$ | $\$$ | 8,800 | $\$$ | 2,100 | $24 \%$ |
| $\$$ | - | $\$$ | - | $\$$ | - | $0 \%$ | $\$$ | - | $\$$ | - | $0 \%$ |
| $\$$ | - | $\$$ | - | $\$$ | - | $0 \%$ | $\$$ | - | $\$$ | - | $0 \%$ |
| $\$$ | 8,814 | $\$$ | - | $\$$ | 8,814 | $100 \%$ | $\$$ | 796 | $\$$ | 8,018 | $1007 \%$ |
| $\$$ | 195,770 | $\$$ | 319,818 | $\$$ | $(124,048)$ | $-39 \%$ | $\$$ | 248,528 | $\$$ | $(52,759)$ | $-21 \%$ |
| $\$$ |  |  |  |  |  |  |  |  |  |  |  |

Total Misc－ $\begin{array}{llllllllllll} & \$ 195,770 & \$ & 319,818 & \$ & (124,048) & -39 \% & \$ & 248,528 & \$ & (52,759) & -21 \%\end{array}$ 509011 Dues \＆Subscriptions 509085 Advertising－Rev Product 509101 Emp Incentive Prog 509121 Employee Training 509122 BOD Travel
Local Meetin Exp 509127 Board Director Fees 509150 Contributions
509197 Sales Tax Expense
นочS／גәлО чseว 86T60G
，
Purchased Transportation
503406 Contr／Paratrans

Miscellaneous
Leases \＆Rentals
512011 Facility Rentals


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Attachment B


## Grant-Funded Projects

\% Spent YTD
\$

[^5]\[

$$
\begin{array}{rc}
\hline 7,446,934 & 53 \% \\
2,000,000 & 0 \% \\
\hline 479,044 & 2 \% \\
279,920 & 36 \% \\
\hline(9,873) & 102 \% \\
220,500 & 0 \% \\
\hline 145,837 & 37 \% \\
\hline 114,323 & 40 \% \\
\hline
\end{array}
$$
\]

$$
\begin{array}{lllllll}
\hline \$ & 9,117,254 & \$ & 19,793,939 & \$ & 10,676,685 & 46 \% \\
\hline
\end{array}
$$



Revenue Vehicle Replacement

For the month ending - June 30, 2015

| - | $\$$ | 567,097 | $\$$ | 567,097 | $0 \%$ |
| ---: | :---: | ---: | :---: | :---: | :---: |
| 97,050 | $\$$ | 431,250 | $\$$ | 334,200 | $23 \%$ |
| 13,119 | $\$$ | 38,000 | $\$$ | 24,881 | $35 \%$ |
| 110,169 | $\$$ | $1,036,347$ | $\$$ | 926,178 | $11 \%$ |
|  |  |  |  |  |  |
| 56,430 | $\$$ | 66,000 | $\$$ | 9,570 | $86 \%$ |
| - | $\$$ | 21,000 | $\$$ | 21,000 | $0 \%$ |
| 56,430 | $\$$ | 87,000 | $\$$ | 30,570 | $65 \%$ |

\footnotetext{
Fleet \& Maintenance Equipment

| Facility Tooling (Partial funding) (STA) | \$ | 3,119 | \$ | 12,000 | \$ | 8,881 | 26\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Eligible Tool Replacements (STA) | \$ | 10,000 | \$ | 10,000 | \$ | - | 100\% |
| Refrigerant Recovery Recycle Recharge Machine (STA) | \$ | 6,854 | \$ | 6,800 | \$ | (54) | 101\% |
| Subtotal Fleet \& Maintenance Equipment | \$ | 19,973 | \$ | 28,800 | \$ | 8,827 | 69\% |
| Office Equipment |  |  |  |  |  |  |  |
| Replace two (2) Photocopier/Scanners (STA) | \$ | 51,079 | \$ | 52,000 | \$ | 921 | 0\% |
| Office Furniture - Ergonomic \& Distressed Furniture (STA) | \$ | 15,406 | \$ | 40,000 | \$ | 24,594 | 100\% |
| Furniture Suites for new GM \& AGM (STA) | \$ | - | \$ | 10,000 | \$ | 10,000 | 200\% |
| Subtotal Office Equipment | \$ | 66,485 | \$ | 102,000 | \$ | 35,515 | 0\% |
| Misc |  |  |  |  |  |  |  |
| Ticket Vending Machine-SLV (1) (STA, OP/CAP RESERVES) | \$ | 62,803 | \$ | 125,935 | \$ | 63,132 | 50\% |
| TVM Audible Improvements - Firmware, Braille Placards, and Key Pads (OP/CAP RESERVES) | \$ | - | \$ | 25,000 | \$ | 25,000 | 0\% |
| Trade Show Kit (STA) | \$ | 3,049 | \$ | 3,000 | \$ | (49) | 102\% |
| Subtotal Misc. | \$ | 65,852 | \$ | 153,935 | \$ | 88,083 | 43\% |

## Attachment B

FY15
For the month ending - June 30, 2015

| Federal Capital Grants | $\$$ | 393,307 | $\$$ | $1,127,402$ | $\$$ | 734,095 | $35 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Other Fed - Sakata / Lawsuit proceeds | $\$$ | 247,979 | $\$$ | $1,335,000$ | $\$$ | $1,087,021$ | $19 \%$ |
| State - PTMMSEA (1B) | $\$$ | $3,264,976$ | $\$$ | $10,400,000$ | $\$$ | $7,135,024$ | $31 \%$ |
| State - Security Bond Funds (1B) | $\$$ | 253,475 | $\$$ | 930,000 | $\$$ | 676,525 | $27 \%$ |
| State Transit Assistance (STA) | $\$$ | 296,958 | $\$$ | 565,100 | $\$$ | 268,142 | $53 \%$ |
| State - STIP | $\$$ | 97,050 | $\$$ | 345,000 | $\$$ | 247,950 | $28 \%$ |
| State - SLPP | $\$$ | $2,358,336$ | $\$$ | $3,012,000$ | $\$$ | 653,664 | $78 \%$ |
| Sales Tax / STA Match | $\$$ | $2,358,336$ | $\$$ | $3,012,000$ | $\$$ | 653,664 | $78 \%$ |
| Operating / Capital Reserve | $\$$ | 322,335 | $\$$ | $1,072,320$ | $\$$ | 749,985 | $30 \%$ |
| TOTAL CAPITAL FUNDING | $\mathbf{\$}$ | $\mathbf{9 , 5 9 2 , 7 5 2}$ | $\$$ | $\mathbf{2 1 , 7 9 8 , 8 2 2}$ | $\$$ | $\mathbf{1 2 , 2 0 6 , 0 7 0}$ | $\mathbf{4 4 \%}$ |

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Attachment C


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Attachment D

Santa Cruz METRO Board of Directors
October 23, 2015
Angela Aitken, Finance Manager

FY 15 Operating Revenue and Expenses
$\frac{\text { For the Month Ending لune } 30,2015}{100 \% \text { of Fiscal Year Elapsed }}$

| \$ In Thousands | Actual | Budget | Actual vs Budget |
| :---: | :---: | :---: | :---: |
| Operating Revenue: | \$3,785 | \$6,650 | $(\$ 2,865)$ |
| Operating Expenses: |  |  |  |


(\$2,432)
(\$433)
\$4,104
Total Operating Expenses: Operating Budget
Under/ (Over):

$\$ 48,464$

!


Total Operating Expenses:
Operating Budget
Under/ (Over):
FY 15 Operating Revenue by Major Funding Source Year to Date as of J une 30, 2015 100\% of Fiscal Year Elapsed

Favorable/(Unfavorable) Revenue Variance to Budget Year to Date as of J une 30, 2015
100\% of Fiscal Year Elapsed

$\frac{\text { FY } 15 \text { Operating Expenses by Major Expense Category }}{\frac{\text { Year to Date as of J une 30, } 2015}{100 \% \text { of Fiscal Year Elapsed }}}$ $\square$ Actual FY15 $\square$ Budget FY15
\$19,725K

Fringe
Benefits
$\frac{\$ 19,705 \mathrm{~K}}{\$ 18,883 \mathrm{~K}}$
$\$ 20,000$
$\$ 18,000$
$\$ 16,000$
$\$ 14,000$
$\$ 12,000$
$\$ 10,000$
$\$ 8,000$
$\$ 6,000$
\$4,000
\$2,000

Attachment D
(Favorable)/Unfavorable Expense Variance to Budget
Year to Date as of June 30, 2015
100\% of Fiscal Year Elapsed

EYYS Capital Bucuet
rentione

|  | Actual <br> YTD | Total FY15 <br> Budget | \% Spent YTD |
| :--- | :---: | :---: | ---: |
| Total Capital Projects: | $\mathbf{\$ 9 , 5 9 2 , 7 5 2}$ | $\mathbf{\$ 2 1 , 7 9 8 , 8 2 2}$ | $\mathbf{4 4 \%}$ |


Preliminary Schedule of Reserve Account Balances
FY15 (Unaudited)

| Estimated |  |  |
| :---: | :---: | :---: |
| Adifitions |  |  |
| (Withdrawals) | ESTIMATED | \% Funded |
| Balance @ |  |  |
| $6 / 30 / 15$ |  |  |


$\$ 6,047,853$
$\$ 2,511,102$
$\$ 3,000,000$
$\$ 0$
$\$ 2,124,329$
$\$ 668,009$
$\$ 14,351,292$
$\$ 15,182,359 \quad(\$ 831,067)$
Balance @
$6 / 30 / 14$
$67)$
$\$ 0$
$\$ 0$
$\$ 0$
$\$ 32,748$
$(\$ 32,748)$
Operating and Capital
Reserve Fund
Operations Sustainability
Reserve Fund
Cash Flow Reserve Fund
Carryover
Workers' Compensation
Reserve Fund
Liability Insurance Reserve
Fund
Total Reserve Balances
14D. 9
$n$
$\underset{\sim}{1}$
$\underset{\sim}{n}$
${ }^{\circ}$

| 1 |
| :--- |
| 0 |
| 0 |
| 0 |
| 0 |
| 0 |

Spending as of


DATE: October 23, 2015
TO: Board of Directors
FROM: Angela Aitken, Finance Manager

## SUBJECT: CONSIDERATION OF THE ADOPTION OF CHAPTER 7 TO TITLE I OF THE SANTA CRUZ METRO ADMINISTRATIVE CODE - RESERVE FUND POLICY

## I. RECOMMENDED ACTION

## That the Board of Directors adopt a resolution to add Chapter 7 to Title I of the Santa Cruz METRO Administrative Code.

## II. SUMMARY

- During FY15, Santa Cruz METRO Board of Directors (Board) discussed the impending "Fiscal Cliff" and Structural Deficit via numerous workshop presentations to the Board.
- At the November 14, 2014 meeting, the BOD was presented with recommendations on how each reserve "bucket" should be established and funded.
- The Board came to a consensus on these Reserve Funds, and was presented with the individual fund agreements via a presentation to the Board at the January 23, 2015 meeting.
- Direction was also given to create a formal policy on Reserve Funds that would ensure strong fiscal management.
- Santa Cruz METRO has created an Administrative Code to codify policies enacted by the Board of Directors.
- It is requested that the Board adopt the proposed Reserve Fund Policy within the Administrative Code, so that it reflects the current responsibilities and practices of the Finance Department in relation to the use and replenishment of the Reserve Funds.


## III. DISCUSSION/BACKGROUND

During FY15, Santa Cruz METRO Board of Directors was presented with, and discussed, the impending "Fiscal Cliff" and Structural Deficit via numerous workshop presentations to the Board. At the November 14, 2014 meeting, the Board was presented with recommendations on how each reserve "bucket" should be established and funded. CEO, Alex Clifford, and Finance Manager, Angela Aitken, talked through the various Reserve "buckets", how they were each used, guidelines that were in place to follow, the funding status and deficit
status of each "bucket", industry policy or guidelines, and then presented a recommendation on how and to what level each reserve "bucket" should be funded.
The Board came to a consensus on these Reserve Funds and was presented with the individual fund agreements via a presentation to the Board at the January 23, 2015 meeting. Direction was also given during the November 14, 2014 meeting to create a formal policy on Reserve Funds, with an objective that will establish sound formal fiscal reserve guidelines that will ensure strong fiscal management, guide future agency decisions, maintain the fiscal stability of the organization, and place the agency in a position to better respond to unanticipated fiscal challenges and risk.
The purpose of the Reserve Fund policy for Santa Cruz METRO is to ensure the long-term economic stability of the agency. A key element of prudent financial planning is to ensure there are sufficient reserves to cover current operating and capital cash flows. Additionally, good fiscal responsibility requires anticipating the likelihood of, and preparing for, unforeseen disruptions in cash flow. Santa Cruz METRO will at all times strive to have sufficient funding available to meet its operating and capital obligations.

Based on an analysis of "best practices" and quantitative standards, this policy strives to maintain a stable and positive financial position for the foreseeable future. Moreover, it provides guidelines to staff in planning and directing the day-to-day financial affairs and in developing recommendations to the Board.

Properly designed guidelines send a positive signal to the community, our customers, our stakeholders, rating agencies, and regulatory agencies that the Board of Directors is committed to the agency's long-term financial health, stability and viability.

This policy will help provide the agency with unrestricted funds with which to stabilize the agency's finances and position it to better absorb economic downturns, unforeseen disruptions in cash flow, meet generally accepted financial practices, and fund the local match for state and federal capital grants.

The goal of this policy is to establish adequate Reserve Funds through sound fiscal reserve guiding principles that will guide agency staff when making financial recommendations to the Board. If the agency chooses to borrow funds in the future, a fiscally sound Reserve Fund Policy will contribute to a positive credit rating. A better credit rating results in a lower cost of borrowing.

Reporting of Fund Balances (defined as the excess of assets over liabilities) is guided by complying with Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. GASB 54 defines five separate components of fund balance, each of
which identifies the extent to which Santa Cruz METRO is bound to honor constraints on the specific purposes for which amounts can be spent:
a. Nonspendable fund balance (not in spendable form such as inventories, prepaids, long-term receivables or non-financial assets held for resale).
b. Restricted fund balance (extremely enforceable limitations on use such as debt covenants, grantors, contributors, or laws and regulations of other governments).
c. Committed fund balance (constrained to specific purposes by a formal action of the Board such as an ordinance, resolution or policy).
d. Assigned fund balance (limited to the Board's intent to be used for a specific purpose, but not Restricted or Committed)
e. Unassigned fund balance (residual net resources, either positive or negative, in excess of the other four fund balance components). Unassigned amounts are available for any purpose with Board approval.

All of Santa Cruz METRO's reserve funds are classified as committed or unassigned fund balances and will be funded with surplus or "carryover" of unrestricted operating funds.

Adequate Reserve funds are built over time. The goal of maintaining adequate reserves is to ensure that there are appropriate levels of working capital in the Reserve Funds for unanticipated situations such as a sudden increase in expenses, significant one-time unbudgeted expenses, unanticipated loss in funding, economic downturns or uninsured losses, and to ensure continuity of service.

Reserves may also be used for one-time, nonrecurring expenses that will build long-term capacity, such as payment of grant funded expenses prior to being reimbursed by the awarding grant entity, matching dollars for grants, capital and operating expenditures that might not otherwise have a grant funding source or qualify for grant funding.

Santa Cruz METRO's Reserve Funds are as follows:

- Operations Sustainability Reserve Fund
a. Classified as a committed fund balance
b. Sometimes referred to as the "rainy day fund."
c. Target minimum is equal to two (2) months of average operating expenses for the most current fiscal year's budget
d. In FY15, the target minimum was $\$ 7 \mathrm{M}$; currently funded at \$2.5M
e. Should not be used for recurring expenses


## - Cash Flow Reserve Fund

a. Classified as a committed fund balance
b. Target minimum amount will be set annually through the budget process, and is calculated annually based on a review of all current reimbursable grants, a revenue flow analysis, and invoice payments.
c. In FY15, the Cash Flow Reserve Fund target minimum was \$3M; currently funded at \$3M
d. Should not be used for recurring expenses

- Operating and Capital Reserve Fund
a. Classified as an unassigned fund balance
b. Funded by carryover, alternative fuel tax credits, excess sales tax revenue, and other fungible revenues
c. No target minimum amount to be designated
d. In FY15, the Operating and Capital Reserve Fund has no target minimum; currently funded at $\$ 6.1 \mathrm{M}$
e. Should avoid using for recurring expenses
- Workers' Compensation Reserve Fund
a. Classified as a committed fund balance
b. Target minimum amount will be based on a bi-annual study of potential liability areas and risk
c. In FY15, the Workers' Compensation Reserve Fund target minimum was $\$ 3.5 \mathrm{M}$; currently funded at $\$ 2.1 \mathrm{M}$
d. Should not be used for recurring expenses


## - Liability Insurance Reserve Fund

a. Classified as a committed fund balance
b. Target minimum amount will be calculated annually based on the 5-year rolling average of outstanding claims at fiscal year end, and an analysis of other potential risk considerations
c. In FY15, the Liability Insurance Reserve Fund target minimum was $\$ 668 \mathrm{~K}$; currently funded at $\$ 668 \mathrm{~K}$
d. Should not be used for recurring expenses

All Reserve Funds will be recorded in the financial records as Board-Designated reserves, included in the annual fiscal year budget, and broken out by the funds reflected in this policy. Reserve Funds will be funded and available in cash or cash equivalent funds and will be maintained with the general cash accounts of the organization.

The CEO is responsible for assuring that the Reserve funds are maintained and used only as described in this Reserve Fund Policy. The use of Reserve Funds will be reported to the Board annually through the annual fiscal year budget process, including a special notation reflecting any underfunded categories and a proposed recovery schedule.

If the Reserve Fund cannot be replenished by the next annual Fiscal Year Budget, a repayment plan not to exceed three (3) years will be proposed for Board consideration. The Finance Department shall maintain Board-approved policies which may contain provisions that affect the creation, sufficiency, and management of the Reserve Funds.

This Policy will be reviewed every other year, at minimum, by the Finance Department, or sooner if warranted by internal or external events or changes. Modifications to the Reserve Fund Policy will be recommended by the Finance Department to the Board of Directors. By a $2 / 3$ vote of the Board, the Board may amend or revise the Reserve Fund Policy or temporarily waive the provisions of the policy to allow Reserve funds to be used to resolve an emergency funding situation not covered under this policy, or to temporarily bridge an Operating Budget funding gap.

Santa Cruz METRO has created an Administrative Code to codify policies enacted by the Board of Directors. It is requested that the Board adopt the proposed Reserve Fund Policy within the Administrative Code, so that it reflects the current responsibilities and practices of the Finance Department, in relation to the use and replenishment of the Reserve Funds.

## IV. FINANCIAL CONSIDERATIONSIIMPACT

Implementing the Reserve Fund Policy via the Administrative Code, will give guidance on how revenues above reoccurring expenses, will be placed back into the Reserve Funds that have been almost depleted over the past few years.

Maintaining solid reserves for the future, is a key to Santa Cruz METRO producing balanced budgets and being prepared for opportunities of growth, technological advancement in the future, and mitigate financial risk.

## V. ALTERNATIVES CONSIDERED

- Do nothing is an alternative but not recommended, as there are no formal policies in place on how Reserves Funds should be used or replenished.


## VI. ATTACHMENTS

Attachment A: Resolution adopting Chapter 7 to Title I of the Santa Cruz METRO Administrative Code

## Exhibit A: Reserve Fund Policy

## VII. APPROVALS:

Approved as to form:
Leslyn K. Syren, District Counsel


Approved as to fiscal impact:
Angela Aitken, Finance Manager

Alex Clifford, CEO/General Manager


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# BEFORE THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT 

Resolution No.<br>On the Motion of Director:<br>Duly Seconded by Director:<br>The Following Resolution is Adopted:

## A RESOLUTION OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT ADOPTING CHAPTER 7 TO TITLE I OF THE SANTA CRUZ METRO ADMINISTRATIVE CODE

WHEREAS, it is in the interest of the Santa Cruz Metropolitan Transit District to adopt a Reserve Fund Policy; and

WHEREAS, on November 14, 2014 meeting, the BOD was presented with recommendations on how each reserve "bucket" should be established, and funded; and

WHEREAS, the Board came to a consensus on these Reserve Funds, and was presented with the agreements via a presentation to the Board at the January 23, 2015 meeting; and

WHEREAS, direction was also given to create a formal policy on Reserves that will ensure strong fiscal management; and

WHEREAS, the provisions of the policy reflect that it can be amended, revised, or temporarily waived by a Board vote of two-thirds, for an emergency funding situation or temporary operating budget funding gap,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT, that it hereby resolves, determines and orders as follows:

1. That the Reserve Fund policy attached hereto as Exhibit A, and presented to the Board of Directors is hereby adopted.

PASSED AND ADOPTED this $23^{\text {rd }}$ Day of October, 2015 by the following vote:
AYES: Directors -
NOES: Directors -

# Attachment A 

Resolution No.

ABSTAIN: Directors -
ABSENT: Directors -

DENE BUSTICHI
Chairperson

## ATTEST:

ALEX CLIFFORD<br>CEO/General Manager

APPROVED AS TO FORM:

## LESLYN K. SYREN

District Counsel

# SANTA CRUZ METROPOLITAN TRANSIT DISTRICT 

ADMINISTRATIVE CODE

# I - ADMINISTRATION 

## CHAPTER 7

RESERVE FUND POLICY

Table of Contents:

| Article I | General Requirements |
| :--- | :--- |
| Article II | Purpose and Applicability |
| Article III | Goals |
| Article IV | Operations Sustainability Reserve Fund |
| Article V | Cash Flow Reserve Fund |
| Article VI | Operating and Capital Reserve Fund |
| Article VII | Workers' Compensation Reserve Fund |
| Article VIII | Liability Insurance Reserve Fund |
| Article IX | Funding and Accounting for Reserve Funds |
| Article X | Reporting, Monitoring and Replenishing of Reserves |
| Article XI | Administration of Policy |
| Article XII | Changes/Waivers to the Reserve Fund Policy |

## Article 1

## General Requirements

## Definitions

§1.7.101 Reporting of Fund Balances (defined as the excess of assets over liabilities) is guided by complying with Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. GASB 54 defines five separate components of fund balance, each of which identifies the

## Exhibit A

extent to which Santa Cruz METRO is bound to honor constraints on the specific purposes for which amounts can be spent:

The following capitalized words and phrases whenever used in this Chapter shall be construed as defined below:
§1.7.102 BOARD shall mean the Board of Directors of the Santa Cruz Metropolitan Transit District (Santa Cruz METRO).
§1.7.103 GENERAL MANAGER shall mean the Chief Executive Officer (CEO) of Santa Cruz METRO appointed by the Board of Directors.
§1.7.104 SANTA CRUZ METRO shall mean the Santa Cruz Metropolitan Transit District as established and operated under Part 10, Division 10 of the California Public Utilities Code.
§1.7.105 NONSPENDABLE fund balance (not in spendable form such as inventories, prepaids, long-term receivables or non-financial assets held for resale).
§1.7.106 RESTRICTED fund balance (extremely enforceable limitations on use such as debt covenants, grantors, contributors, or laws and regulations of other governments).
§1.7.107 COMMITTED fund balance (constrained to specific purposes by a formal action of the Board such as an ordinance, resolution or policy).
§1.7.108 ASSIGNED fund balance (limited to the Board's intent to be used for a specific purpose, but not Restricted or Committed).
§1.7.109 UNASSIGNED fund balance (residual net resources, either positive or negative, in excess of the other four fund balance components). Unassigned amounts are available for any purpose with Board approval.

## §1.7.1010 Additional Definitions and Acronyms

CARRYOVER - End of Fiscal Year favorable variance
FTA - Federal Transit Agency
GASB - Governmental Accounting Standards Board
STA - State Transit Assistance
STIC -Small Transit Intensive Cities Program (FTA)
STRUCTURAL DEFICIT - a fiscal budget situation in which recurring expenses exceed recurring revenues.
UNRESTRICTED FUNDS - funds available for any operating or capital expense use.

## Exhibit A

## Article II

## Purpose and Applicability

§1.7.201 As a public agency, Santa Cruz METRO shall provide safe, reliable fiscally responsible service to our customers. To that end, a policy to fund and spend reserves is being presented. The purpose of the Reserve Fund Policy is to ensure the long-term economic stability of the agency.
§1.7.202 This policy will establish formal fiscal reserve guidelines that will ensure strong fiscal management, guide future agency decisions, maintain the fiscal stability of the organization, and place the agency in a position to better respond to unanticipated fiscal challenges and risks as they occur.
§1.7.203 A key element of prudent financial planning is to ensure there are sufficient reserves to cover current operating and capital cash flows. Additionally, good fiscal responsibility requires anticipating the likelihood of, and preparing for, unforeseen disruptions in cash flow. Santa Cruz METRO will at all times, strive to have sufficient funding available to meet its operating and capital obligations.
§1.7.204 Based on an analysis of "best practices" and quantitative standards, this policy strives to maintain a stable and positive financial position for the foreseeable future. Moreover, it provides guidelines to staff in planning and directing the day-to-day financial affairs, and in developing the annual two-year budget.
§1.7.205 Properly designed guidelines send a positive signal to the community, our customers, our stakeholders, rating agencies, and regulatory agencies, that the Board of Directors (Board) is committed to the agency's long-term financial health, stability and viability.
§1.7.206 This policy will help provide the agency with unrestricted funds with which to stabilize the agency's finances, and position it to better absorb economic downturns, unforeseen disruptions in cash flow, meet generally accepted financial practices, and fund the local match for state and federal capital grants.

## Article III

## Goals

§1.7.301 The goal of this policy is to establish adequate Reserve Funds through sound fiscal reserve guiding principles that will guide agency staff when making financial recommendations to the Board.
§1.7.302 If the agency chooses to borrow funds in the future, a fiscally sound Reserve Fund Policy will contribute to a positive credit rating. A better credit rating results in a lower cost of borrowing.

# Exhibit A 

## Article IV

## Operations Sustainability Reserve Fund

§1.7.401 The Operations Sustainability Reserve Fund is an unrestricted fund intended to provide an internal source of funds for unanticipated situations such as a sudden increase in expenses, significant one-time unbudgeted expenses, unanticipated loss in funding, economic downturns or uninsured losses. This reserve fund will ensure continuity of service, regardless of disruptions in cash flow, and is considered working capital to be used to fund current non-recurring expenses as needed without borrowing. This fund is sometimes referred to as a "rainy day fund."
§1.7.402 The Operations Sustainability Reserve Fund is not intended to replace a permanent loss of funds or fill an ongoing budget gap such as a structural deficit. It is the intention of Santa Cruz METRO that when the Operations Sustainability Reserve Fund is used, they be used on a short-term basis and replenished within a reasonably short period of time (i.e. one fiscal year).
§1.7.403 Board Policy - The Operations Sustainability Reserve Fund is defined as a designated fund set aside by action of the Board of Directors, and is classified as a committed fund balance. The minimum amount to be designated as Operations Sustainability Reserve will be established in an amount sufficient to cover all operating expenses for a set period of time, measured in months. The minimum Operations Sustainability Reserve Fund shall be equal to two (2) months of the average operating expenses for the most current fiscal year's budget, and will be adjusted annually through the budget process. The calculation of average monthly operating costs includes, but is not limited to all recurring, operating expenses such as salaries and benefits, overhead, travel and training, and ongoing professional services. Depreciation, in-kind, and other non-cash expenses are not included in the calculation. The Board will attempt to fully fund the Operations Sustainability Reserve Fund within three-years of the adoption of this policy. The Operations Sustainability Reserve Fund shall not be used to support recurring operating expenditures.

## Article V

## Cash Flow Reserve Fund

§1.7.501 The Cash Flow Reserve Fund is an unrestricted fund intended to provide funds to protect the agency's ability to meet payroll and pay its bills through the ebbs and flows of revenue flows. Since some grants are awarded on a reimbursable basis, this will also include payment of grant funded expenses prior to being reimbursed by the awarding grant entity.
§1.7.502 Board Policy - The Cash Flow Reserve Fund is defined as a designated fund set aside by action of the Board of Directors, and is classified as a committed fund

## Exhibit A

balance. The target minimum amount to be designated as Cash Flow Reserve Fund will be set annually through the budget process, and is calculated annually based on a review of all current reimbursable grants, a revenue flow analysis, and invoice payments. In tight or difficult financial times, a fully funded Operations Sustainability Reserve Fund can double as the Cash Flow Fund. The Board will attempt to fully fund the Cash Flow Reserve Fund within three-years of the adoption of this policy. The Cash Flow Reserve Fund shall not be used to support recurring operating expenditures.

## Article VI

## Operating and Capital Reserve Fund

§1.7.601 Maintaining the Santa Cruz METRO system in a state-of-good-repair is paramount to the stability and success of Santa Cruz METRO. A system is in a state-of-good-repair when all maintenance is performed at scheduled intervals; all facilities are properly maintained and without deferred maintenance; and all vehicles receive scheduled mid-life overhauls and are replaced when they reach the end of their useful life. The Operating and Capital Reserve Fund is intended to provide match for grants, used for capital and operating expenditures that might not otherwise have a grant funding source or qualify for grant funding and to cover certain unanticipated operating expenses that cannot be capitalized. Use of the Operating and Capital Reserve Fund shall be limited to one-time expenditures and is not intended for recurring commitments.
§1.7.602 Board Policy - The Operating and Capital Reserve Fund is defined as a designated fund set aside by action of the Board of Directors, and is classified as an unassigned fund balance. There is no target minimum amount to be designated for the Operating and Capital Reserve Fund since its funding source comes from what might generally be considered unanticipated surpluses such as fiscal year budget surplus (carryover) and unrestricted funds such as sales tax, farebox revenues, leases, advertising and fuel tax credit, just to name a few examples. The Operating and Capital Reserve Fund shall not be used to support recurring operating expenditures.
§1.7.603 The CEO is authorized to exercise the CEO Board authorized authority of up to $\$ 50,000$ to allocate these funds for the uses noted in this policy. All uses of this fund in excess of $\$ 50,000$ must be approved by the Board.

## Article VII

Workers' Compensation Reserve Fund
§1.7.701 The Workers' Compensation Reserve Fund is intended to provide funds to meet expenses associated with Santa Cruz METRO's self-insurance programs, losses that exceed insurance coverage, as well as deductable costs or losses not covered by insurance. The Workers' Compensation Reserve Fund shall be maintained at a level

## Exhibit A

that will adequately indemnify the agency against loss. A bi-annual study of potential liability areas and risk shall be the basis for determining minimum reserves.
§1.7.702 Board Policy - The Workers' Compensation Reserve Fund is defined as a designated fund set aside by action of the Board of Directors, and is classified as a committed fund balance. The Workers' Compensation Reserve Fund will be calculated bi-annually after an actuarial review has been performed. Annually, the Workers' Compensation Reserve Fund level will be included in the annual fiscal budget process. The Board will attempt to fully fund the Workers' Compensation Reserve Fund within two years of the adoption of this policy. The Workers' Compensation Reserve fund shall not be used to support recurring operating expenditures.

## Article VIII

## Liability Insurance Reserve Fund

§1.7.801 The Liability Insurance Reserve Fund is intended to provide funds to meet Santa Cruz METRO's self-insurance programs, liability, insurance deductibles, selfinsurance minimums, the first layer of a multi-layered insurance program, and to cover exposure where no insurance exists. This Fund is also used when exposure or losses exceed insurance coverage.
§1.7.802 Board Policy - The Liability Insurance Reserve Fund is defined as a designated fund set aside by action of the Board of Directors, and is classified as a committed fund balance. The Liability Insurance Reserve Fund will be calculated annually based on the 5 -year rolling average of outstanding claims at fiscal year end, and an analysis of other potential risk considerations. The Liability Insurance Reserve Fund balance will be approved by the Board through the annual fiscal budget process. The Board will attempt to fully fund the Liability Insurance Reserve Fund within the next fiscal year budget following the adoption of this policy. The Liability Insurance Reserve Fund shall not be used to support recurring operating expenditures.

## Article IX

## Funding and Accounting for Reserve Funds

§1.7.901 All Reserve Funds are funded with surplus or "carryover" of unrestricted operating and capital funds.
§1.7.902 Reserve Funds will be recorded in the financial records as Board-Designated reserves, included in the annual fiscal year budget, and broken out by the funds reflected in this policy. Reserve Funds will be funded and available in cash or cash equivalent funds. Reserve Funds will be maintained with the general cash accounts of the organization.

## Exhibit A

## Article $\mathbf{X}$

## Reporting, Monitoring and Replenishing of Reserves

§1.7.1001 The CEO is responsible for assuring that the Reserve funds are maintained and used only as described in this Reserve Fund Policy. The use of Reserve Funds will be reported to the Board annually through the annual fiscal year budget process, including a special notation reflecting any underfunded categories and a proposed recovery schedule.
§1.7.1002 If the Reserve Fund cannot be replenished by the next annual Fiscal Year Budget, a repayment plan not to exceed three (3) years will be proposed for Board consideration.

## Article XI

## Administration of Policy

§1.7.1101 The Finance Department shall maintain Board-approved policies, which may contain provisions that affect the creation, sufficiency, and management of the Reserve Funds.
§1.7.1102 The Finance Department shall review this policy every other year, at a minimum, or sooner if warranted by internal or external events or changes. Modifications to the Reserve Fund Policy will be recommended by the Finance Department to the Board of Directors.

## Article XII

## Changes/Waivers to the Reserve Fund Policy

§1.7.1201 By a $2 / 3$ vote of the Board, the Board may amend or revise the Reserve Fund Policy or temporarily waive the provisions of the policy to allow Reserve funds to be used to resolve an emergency funding situation not covered under this policy, or to temporarily bridge an Operating Budget funding gap.

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DATE: October 23, 2015
TO: Board of Directors
FROM: Ciro Aguirre, Chief Operations Officer

## SUBJECT: CONSIDERATION TO WAIVE \$3.00 FEE FOR SMART CARD FARE MEDIA AND TO AMEND AR-1031, SMART CARD POLICY, TO REFLECT FEE WAIVER

## I. RECOMMENDED ACTION

That the Board of Directors authorize staff to waive the $\$ 3.00$ fee for all Smart Cards and allow them to be issued free of charge and to amend the Smart Card Policy to reflect this change.

## II. SUMMARY

- Santa Cruz Metropolitan Transit District (METRO) currently offers two distinct categories of Smart Cards: "Cruz Pass" and "Cruz Cash".
- METRO currently charges a $\$ 3.00$ fee for each Smart Card issued.
- Staff requests that the METRO Board authorize waiving the $\$ 3.00$ fee and allow Smart Cards to be issued free of charge.
- If approved, staff will also amend AR-1031, Smart Card Policy, to reflect this waiver.


## III. DISCUSSION/BACKGROUND

Metro is currently encountering substantial delays on its Highway 17 commuter service. Much of those delays are related to the recent spike in congestion on Highway 17. Some delays have been identified related to bus dwell time that result from customers paying their fares with cash and coins. Encouraging customers to use METRO's smart cards will result is faster boarding times and help the bus operator pull-out on-time. Encouraging customers systemwide to migrate to smart cards will help the system function more efficiently and increase the probability of operating the service on-time.

METRO proposes to create a campaign systemwide to encourage customers to migrate to the smart cards. The initial focus area for the campaign will be the Highway 17 commuter service. Waiving the $\$ 3.00$ fee METRO currently charges for the smart card will help incentivize customers to use the smart card.
Customers will benefit by quicker boarding times, faster fare payment, improved on-time performance and the ease of loading and reloading the smart cards.

In April 2012, the METRO Board of Directors adopted the Smart Card fare media system. Smart Cards are pocket sized, reusable, hard plastic cards with embedded microchips that are very durable and can be encoded and reloaded with cash value to pay for fares and passes. These long lasting reloadable cards make boarding easier and faster since they only require that the card be within proximity of the Farebox reader to pay for the fare.

METRO offers two distinct categories of Smart Cards named "Cruz Pass" and "Cruz Cash".

Cruz Pass Card - Allows loading of validated period passes such as a Day Pass, 3-Day Pass, 7-Day Pass, 31-Day Pass or a 15 Ride Pass that can be used on either Local METRO Service or the Highway 17 Express Service.

Cruz Cash Card - Allows for a rider to add value to the card in cash increments of $\$ 10, \$ 20, \$ 30$, and $\$ 50$ to be used to purchase rides on both the Local METRO Service and Highway 17 Express Service.

In addition to Smart Cards, METRO offers poly-plastic magnetic swipe cards that are not as durable, cannot be reloaded and are prone to damage if mishandled. METRO staff would like to begin actively promoting migration to Smart Cards and will build a campaign promoting this technology in an attempt to have riders reduce the use of swipe cards and cash. Increasing the use of Smart Cards will offer a level of convenience and boarding efficiency that will help improve on-time performance of our system and will reduce fare media and farebox maintenance costs for METRO.

METRO staff requests that the Board of Directors authorize waiving the $\$ 3$ fee and allow Smart Cards to be issued free of charge; additionally, METRO staff will amend AR-1031, Smart Card Policy, to reflect the $\$ 3.00$ fee waiver. Online purchases of Smart Cards will still incur a $\$ 1.50$ shipping and handling fee. Lanyards, currently included with the purchase of a Smart Card, will be offered separately for a charge of $\$ 3$ each.

## IV. FINANCIAL CONSIDERATIONS/IMPACT

At the onset of the Smart Card program in 2012, the cost of a Smart Card was $\$ 1.00$ each. A total of 55,000 cards were purchased using grant funding from the American Recovery and Reinvestment Act (ARRA). Approximately 25,000 cards remain of that purchase.

A review of the number of Smart Cards issued in FY15 (July 1, 2014 through June 30,2015 ) totaled 347 cards for the year or approximately 29 cards per month. The total amount of fees collected for the year was $\$ 1,041$. Taking into consideration the cost of $\$ 1.00$ per card, our revenue was a total of $\$ 694$ for

FY15. Waiving the $\$ 3.00$ fee would result in a net loss of revenue to METRO of approximately $\$ 57.75$ per month. However, a portion of this can be offset with the sale of lanyards and a reduction in use of poly-plastic swipe cards.

Loss of revenue could increase if Smart Cards become popular and are issued on a more consistent basis but should be offset with savings from Smart Card's reusable feature, reduction in swipe card fare media use, and reduction in farebox maintenance.

The required funding for fare media, including Smart Cards in the amount of $\$ 18,000$, is included in the FY16 current fiscal year Fleet Operating budget within the Revenue Vehicles Parts (504191) account.

## V. ALTERNATIVES CONSIDERED

- Deny waiving $\$ 3$ fee - This is not recommended as METRO would like to have more riders gradually transition solely to using Smart Card technology for transacting fares. Removing the fee will incentivize and promote Smart Card use. The Smart Cards are convenient, provide a more efficient means to pay, reduce passenger boarding delays, fare media and maintenance costs. Poly-plastic swipe cards, while popular with riders, pose problems when not cared for properly. The swipe cards are not durable and cause boarding delays if the magnetic strip is damaged. They cannot be reloaded, so use is limited to a few transactions before being discarded, and incur higher maintenance costs.


## VI. ATTACHMENTS

Attachment A: Santa Cruz METRO's Smart Card Policy (AR-1031)

Prepared by: Ciro Aguirre, COO

## VII. APPROVALS:

Tiro Aguirre, Chief Operations Officer


Approved as to form:
Leslyn K. Syren, District Counsel


Approved as to fiscal impact: Angela Aitken, Finance Manager


Alex Clifford, CEO/General Manager


## SANTA CRUZ METROPOLITAN TRANSIT DISTRICT

Regulation Number: AR-1031
Computer Title: smtcard
Effective Date: March 9, 2012
Pages: 4

## TITLE: SMART CARD POLICY

Procedure History
REVISION DATE
March 09, 2012
October 23, 2015

SUMMARY OF REVISION
New Policy
Waiver of fee when reloading a Smart Card added to Section 4.01

## APPROVED

L.W.
A.C.

## I. POLICY

1.01 To further its commitment to public service, the Santa Cruz Metropolitan Transit District (Santa Cruz METRO) has designed this Regulation to assist Santa Cruz METRO passengers who wish to purchase a Smart Card for use on Santa Cruz METRO's fixed route buses.
1.02 This Regulation sets forth the terms and conditions for the purchase, loading, and use of the Smart Card.
1.03 Santa Cruz METRO reserves the right to amend this Regulation at any time, including any rights or obligations the customer or Santa Cruz METRO may have. As permitted by applicable law, any change, addition or deletion will become effective at the time Santa Cruz METRO posts the revised Regulation on its website (www.scmtd.com). Customers are deemed to accept the changes, additions or deletions if (1) the Customer does not notify Santa Cruz METRO to the contrary in writing within 20 days of the date of the posting, or (2) the Customer uses his/her Smart Card (Cruz Pass Card/Cruz Cash Card) after the posting. If the Customer does not accept the changes, additions or deletions, his/her Smart Card will be cancelled and any amounts remaining on their Smart Card will be refunded to the Customer.

## II. APPLICABILITY

2.01 This policy is applicable to all Santa Cruz METRO Employees, Passengers, and Customers.

## III. DEFINITIONS

3.01 "Smart Card" is a paperless transit fare payment system specific to Santa Cruz METRO and similar in size to a credit/debit card with an embedded microchip that when loaded with monetary value, can be used on Santa Cruz METRO's fixed route system, in lieu of using currency. The Smart Card will allow customers to "load" value onto two fare options: Cruz Cash Card or Cruz Pass Card.

## Attachment A

Policy and Procedures
Page 2
3.02 "Cruz Cash Card" is a fare payment option that allows a customer to purchase a Smart Card and load it with fare value in $\$ 10$ increments up to a maximum of $\$ 50$. The Cruz Cash Card is scanned in front of the Smart Card Reader located on the farebox in order to pay for the fare which is deducted from the card electronically.
3.03 "Cruz Pass Card" is a fare payment option that allows a customer to purchase one of the various Period Passes or Ride Passes offered by Santa Cruz METRO. At the time of purchase the Customer selects a specific type of Period Pass or Ride Pass and pays the appropriate fare. The Cruz Pass Card is then scanned in front of the Smart Card Reader located on the farebox in order to validate the card electronically and deduct the fare.
3.04 "Expiration Date" The Smart Cards have no expiration date. This means that the Smart Cards will never expire, as long as there is fare value remaining on the card.
3.05 "Period Passes" are fare payment options based on consecutive days of passenger travel. At the time of purchase, the customer chooses a specific Santa Cruz METRO period pass which meets their travel demands. Santa Cruz METRO offers various options for the Period Pass as follows:

- Youth and Adult Local: 1, 3, and 7 day passes
- Older Adult/Individual with a disability Local: 1, 3 and 7 day passes
- Highway 17 Express: 1 and 5 day passes
- Adult Local: 31 Day Consecutive Pass
- Older Adult/Individual with a disability: 31 Day Consecutive Pass
- Youth: 31 Day Consecutive Pass
- Highway 17 Express: 31 Day Consecutive Pass

A 31 Day Consecutive Pass may also be loaded with an additional 31 days of fare value for a maximum of 62 Consecutive days.
3.06 "Ride Pass" is a fare payment option in which the customer purchases rides to be used at any time; the rides are not restricted by a date range. Santa Cruz METRO offers:

- Youth and Adult Local: 15 ride Convenient Pass
- Older Adult/Individual with a disability Local: 15 Ride Convenient Pass


## IV. PROCEDURES TO PURCHASE AND RELOAD A SMART CARD

4.01 Customers can purchase a Smart Card (Cruz Cash Card/Cruz Pass Card) at the Santa Cruz METRO Center (Pacific Station) Information Booth for a $\$ 3.00$ non-refundable fee and at the Watsonville Transit Center. At the time of purchase, the Customer will select either a Cruz Cash Card or a Cruz Pass Card. A customer can then load the particular card with the desired value up to the maximum amount allowed. The $\$ 3.00$ fee is indefinitely waived and may be reinstated at a future date.

## Attachment A

## Policy and Procedures

Page 3
4.02 Smart Cards may be purchased by mail using the order form provided inside the Headways bus schedule.
4.03 Generally, it will take seven (7) business days from the date the order is received to process the order. Customers may call Customer Service at (831) 425-8600, regarding any order.
4.04 Smart Cards are also available for purchase on Santa Cruz METRO’s website www.scmtd.com.
4.05 Customers cannot register their Smart Cards, and the system has no personal information about the cardholder.
4.06 A customer can load a dollar value on the Smart Card by using a credit card, debit card or cash at the following locations:

- Santa Cruz METRO Center (Pacific Station), 920 Pacific Avenue, Santa Cruz, CA 95060 or ticket vending machine (TVM).
- Watsonville Transit Center, 475 Rodriguez, Watsonville, CA 95076 or ticket vending machine (TVM).
- Cabrillo College, 6500 Soquel Drive, Aptos, CA 95003 ticket vending machine (TVM)
- Capitola Mall Transit Center Lane \#1 1855 41 ${ }^{\text {st }}$ Avenue, Capitola, CA 95010 ticket vending machine (TVM).


## V. HOW THE SMART CARD SYSTEM WORKS

5.01 A customer scans his/her Smart Card (Cruz Cash Card/Cruz Pass Card) in front of the card reader on the farebox. The card reader will display the fare deducted and what amount is left on the Card.
5.02 Each customer will be required to have their own Smart Card. Holders of 15 Ride Passes and Cash Cards may deduct rides for accompanying passengers.
5.03 If a ride costs more than the remaining value on a Smart Card, Santa Cruz METRO will allow the customer to complete that trip. If a card has no value left, the card must be reloaded with value before boarding the bus or a cash fare must be paid.
5.04 Discount Fare Smart Cards are specially encoded to automatically calculate the discounted pass fare each time a qualified customer uses the card. When the card is scanned in front of the card reader, the farebox will then indicate that identification is required upon presentation. Once the identification is presented, the Operator will press the appropriate button acknowledging validity.

## VI. RULES FOR USE OF THE SMART CARD

6.01 Unless otherwise required by law or permitted by this regulation, any amount on the Smart Card (Cruz Cash Card/Cruz Pass Card) is nonrefundable and may not be redeemed for cash.

## Attachment A

## Policy and Procedures

Page 4
6.02 No interest, dividends or any other earnings on funds deposited to a Smart Card will accrue or be paid or credited to a Customer by Santa Cruz METRO.
6.03 The value associated with a Smart Card is not insured by the Federal Deposit Insurance Corporation (FDIC) or by Santa Cruz METRO.
6.04 Santa Cruz METRO reserves the right not to accept any Smart Card (Cruz Cash Card/Cruz Pass Card) or otherwise limit use of a Smart Card if Santa Cruz METRO reasonably believes that the use is unauthorized, fraudulent or otherwise unlawful.
6.05 A Customer can check the status of his/ her Smart Card by visiting Customer Service, by using a TVM or by using the "read-only" feature on the farebox with assistance from a bus operator.
6.07 Customers are responsible for all transactions associated with the Smart Card, including unauthorized transactions.

## VII. LOST, STOLEN OR DAMAGED SMART CARDS

7.01 Santa Cruz METRO is not responsible for lost, stolen or damaged Smart Cards (Cruz Cash Card/Cruz Pass Card) or the stored value on the card.
7.02 If a Smart Card is defective, the Customer must present the Smart Card in person to Customer Service at the Santa Cruz METRO Center (Pacific Station) Information Booth. If the card is inoperable or defective through no fault of the Customer, Santa Cruz METRO will replace the defective card and restore the current remaining balance free of charge. If the card is damaged, however, the customer will be responsible for any fees associated with a replacement card and restoration of the balance onto the new card. The damaged/defective card must be presented when requesting a replacement card.

## VIII.ADMINISTRATION OF REGULATION

8.01 The Manager of Operations or his/her designee is responsible for the following:
a. Ensuring that this regulation is disseminated to all existing fixed route operators, transit supervisors and trainees.
b. Ensuring that this regulation is disseminated to all new fixed route operators, transit supervisors and trainees
c. Providing guidance, training and assistance to all operators, customer service representatives, and other employees who are responsible for implementing this policy.
8.02 Santa Cruz METRO will integrate the Smart Card Policy into its Policies and Procedures.

DATE: October 23, 2015
TO: Board of Directors

FROM: Alex Clifford, CEO/General Manager

SUBJECT: REVISED METROBASE PHASE II (OPERATIONS BUILDING) LIFE OF PROJECT BUDGET AND CAPITAL RESOURCE ALLOCATION PLAN

## I. RECOMMENDED ACTION

That the Board of Directors approve:
A. Adding $\$ 571,272$ to the Life of Project, thereby increasing the MetroBase Phase II Operations budget from $\$ 24,853,596$ to $\$ 25,424,868 ;$ AND
B. Revise the Capital Restricted Reserve Account from \$1,012,928 to \$441,656.

## II. SUMMARY

- The Board of Directors established a Life of Project (LOP) for MetroBase Phase II on September 26, 2014 in the amount of $\$ 24,732,549$. On May 8, 2015 the Board revised the LOP to $\$ 24,603,596$. On August 14, 2015 the Board of Directors revised the LOP to $\$ 24,853,596$.
- Additional adjustments to the LOP are now recommended as follows:
o Addition of $\$ 38,201$ for Other Project Expenses for installation of conduit for IT connectivity between 138 Golf Club and 1200 River Street. This item is in process and the cost is an estimate only. No impact to the overall LOP budget is proposed since this cost is offset by reallocation of the remainder of the funds from the in-house Project Manager and Admin Specialist FY15 budget and leftover funds from the TRC contract.
o Addition of \$50,000 of Prop 1B California Transit Security Grant Program (CTSGP - Cal OES) funds to the construction contingency budget for the General Contractor's portion of installation of the radio tower. No impact to the overall LOP budget is proposed since this cost is offset by reallocation of funds from the Land Mobile Radio Tower \& Equipment Relocation line item for CAL OES qualified expenses previously allocated to Day Wireless.
o Addition of $\$ 250,000$ to the Construction Contingency Budget. The funds to come from Capital Restricted Reserve.
o Addition of $\$ 150,000$ to the RNL Design, Inc. A\&E Contract budget. There are contingency funds in the amount of \$49,605 currently in the budget, the remaining $\$ 100,395$ to come from Capital Restricted Reserve funds.
o Addition of $\$ 133,000$ to the Hill International, Inc. Project Management Consultant Contract budget. There are contingency funds in the amount of $\$ 12,123$ currently in the budget, the remaining $\$ 120,877$ to come from Capital Restricted Reserve funds.
o Addition of $\$ 100,000$ for remediation of the properties leased for the temporary operating facility on Dubois Street.

0 The result of the recommended changes is an increase in Board approved LOP budget from $\$ 24,853,596$ to $\$ 25,424,868$ and a Capital Restricted Reserve account that decreases from \$1,012,928 to \$441,656.
o The CEO recommends approval of the revised LOP budget and revised Capital Restricted Reserve account balance.

## III. DISCUSSION/BACKGROUND

## Additional Information about the Proposed Revisions/Additions:

- $\$ 38,201$ is proposed to be reallocated to Other Project Expenses to cover other contracts such as installation of the IT conduit, and miscellaneous ongoing expenses through project completion.
- A radio tower atop the Operations Building was not originally included in the project specifications and after a project kick-off meeting with Day Wireless (the antennae provider and installer), it was determined that the General Contractor must perform a portion of the installation work in order to preserve the building and roof warranties. $\$ 50,000$ is being added of Proposition 1B for this cost.
- Unanticipated change orders such as adding soundproofing between a bathroom and an office, as wells as a bathroom and kitchen area, waterproofing the electrical room, correcting the layout of the dispatch room from sit to stand; correcting the drainage design of the balcony; adding drainage to the base of the main stairway; restriping the parking lot; adding temporary handrails to the main stairway; and many more have depleted the construction contingency. It is forecasted that an additional $\$ 250,000$ will be needed to complete the Project.
- Funding for the RNL and Hill International contracts was projected and planned for through the end of October. Due to the anticipated Project Completion now being pushed to December, additional funds in the amount of $\$ 150,000$ and $\$ 133,000$, respectively for RNL and Hill International are required to keep the Project Team on the job. Some reductions in contracted staffing have already occurred since the Project is nearing completion. However, some staffing will be necessary throughout the closeout process.
- Santa Cruz Metropolitan Transit District (METRO) is required to remediate the properties leased for the temporary operations facility located on Dubois Street in Santa Cruz. Improvements made to the lots such as fencing, geotextile, ballast rock, and rumble strips will need to be removed and the sites to be returned to the state they were in before METRO took possession. The $\$ 100,000$ is an estimated cost at this time.


## IV. FINANCIAL CONSIDERATIONSIIMPACT

The fiscal impact of these actions, as reflected in this Board report, is as follows:

- The Operations Building Project Life of Project (LOP) budget increases from \$24,853,596 to \$25,424,868.
- The Capital Restricted Reserve account balance is decreased from \$1,012,928 to \$441,656.
- $\$ 50,000$ in Cal OES funding will shift from the Land Mobile Radio Tower line item allocated to Day Wireless to the construction contingency.


## V. ALTERNATIVES CONSIDERED

- The Board could decline to approve the various proposed revisions. This is not recommended since the Project is near completion and not funding these items could put that at jeopardy.
- The Board could review the various proposals and choose a subset of those to approve.


## VI. ATTACHMENTS

Attachment A: MetroBase Phase II (Operations Building) Revised Life of Project Budget as of 10/23/15

Prepared By: Erron Alvey, Purchasing Manager Alex Clifford, CEO/General Manager

## VII. APPROVALS:

Approved as to form:
Leslyn K. Syren, District Counsel


Approved as to fiscal impact:
Angela Aitken, Finance Manager


Alex Clifford, CEO/General Manager


## Attachment A

## Metrobase Phase II (Operations Building) Life of Project Budget 10/23/2015

| Construction Contract | 8/14/15 Rev Budget | 10/23/15 Budget Amend | Resulting Budget |
| :---: | :---: | :---: | :---: |
| Lewis C. Nelson and Sons Inc. Prime Construction Contract | \$13,572,000.00 |  | \$13,572,000.00 |
| Construction Contract Contingency | \$1,577,844.20 | \$250,000.00 | \$2,024,773.20 |
| Security cameras conduit (Cal OES funding) | \$56,000.00 |  |  |
| Security fencing (Cal OES funding) | \$45,929.00 |  |  |
| Security gates (Cal OES funding) | \$30,000.00 |  |  |
| Building access control (Cal OES funding) | \$15,000.00 |  |  |
| Radio tower \& equipment relocation (Cal OES funding) | \$0.00 | \$50,000.00 |  |
|  |  |  |  |
| SC Metro Project Management | 8/14/15 Rev Budget | 10/23/15 Budget Amend | Resulting Budget |
| Project Manager Budget FY13\& FY14 | \$194,234.00 |  | \$194,234.00 |
| Administrative Specialist Budget FY13\& FY14 | \$160,438.00 |  | \$160,438.00 |
| PM and Admin Specialist FY15 Applied to Other expenses 10/15 | \$307,500.00 | (\$29,138.00) | \$278,362.00 |
|  |  |  |  |
| Consultant Costs | 8/14/15 Rev Budget | 10/23/15 Budget Amend | Resulting Budget |
| \#15-04 Hill International, Inc: | \$2,592,382.00 | \$120,877.00 | \$2,725,382.00 |
|  |  | \$12,123.00 |  |
| \#12-34 TRC Const Mgmt Applied to Other expenses 10/15 | \$1,387,446.00 | (\$9,063.00) | \$1,378,383.00 |
| RNL Design Original contract 03-2012 | \$1,664,977.00 | \$100,395.00 | \$1,814,977.00 |
|  |  | \$49,605.00 |  |
| Contingency 10\% -A\&E Applied to RNL Contract 10/15 | \$49,605.00 | (\$49,605.00) | \$0.00 |
| Contingency 10\% - PMC Applied to Hill Contract 10/15 | \$12,123.00 | (\$12,123.00) | \$0.00 |
| Contracted professional services | \$150,000.00 |  | \$150,000.00 |


| Additional Costs and Services | 8/14/15 Rev Budget | 10/23/15 Budget Amend | Resulting Budget |
| :---: | :---: | :---: | :---: |
| 4VSW's hired 3/4/13 -through 2015 | \$1,000,000.00 |  | \$1,000,000.00 |
| Dubois temporary facility and related ongoing costs | \$1,200,000.00 |  | \$1,200,000.00 |
| Dubois property remediation after move out | \$0.00 | \$100,000.00 | \$100,000.00 |
| Harvey West Security | \$60,254.00 |  | \$60,254.00 |
| Furniture and cubicles for new facility | \$150,000.00 |  | \$150,000.00 |
| Inside and outside counsel expenses | \$150,000.00 |  | \$150,000.00 |
| Land mobile radio tower \& equipment relocation | \$150,000.00 | \$150,000.00 | \$100,000.00 |
| \$50,000 reallocated to Construction Contingency |  | (\$50,000.00) |  |
| Security cameras | \$172,000.00 |  | \$172,000.00 |
| Security anti-climb panels for back fencing | \$45,864.00 |  | \$45,864.00 |
| LED light conversion | \$45,000.00 |  | \$45,000.00 |
| Procore software | \$15,000.00 |  | \$15,000.00 |
| Other project expenses | \$50,000.00 | \$38,201.00 | \$88,201.00 |
| Life of Project Total |  | 10/23/2015 | \$25,424,868 |
|  |  | 8/14/2015 Budget | \$24,853,596 |
|  |  | Difference | \$571,272 |

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DATE: October 23, 2015
TO: Board of Directors

FROM: Alex Clifford, CEO/General Manager
SUBJECT: CONSIDERATION OF AUTHORIZING THE CEO TO EXECUTE A CONTRACT EXTENSION WITH HILL INTERNATIONAL, INC. FOR PROJECT MANAGEMENT CONSULTANT SERVICES, INCREASING THE CONTRACT TOTAL BY \$133,000

## I. RECOMMENDED ACTION

That the Board of Directors authorize the CEO to execute a second contract amendment with Hill International, Inc. to extend the contract for Project Management Consultant Services through February 14, 2016, increasing the contract total by $\$ 133,000$.

## II. SUMMARY

- The Santa Cruz Metropolitan Transit District (METRO) has a contract with Hill International, Inc. for Project Management Consultant Services that is due to expire on November 14, 2015.
- At the time METRO entered into a contract with Hill International, Inc., the Project completion date was estimated to be October 31, 2015 and funding was forecasted through that date.
- Staff recommends extending the contract with Hill International, Inc. by three months, through February 14, 2016, and increasing the contract not-toexceed amount by $\$ 133,000$.


## III. DISCUSSION/BACKGROUND

METRO entered into a contract with Hill International, Inc. for Project Management Consultant Services for the new Judy K. Souza Operations Facility (Project) on September 15, 2014. This contract will expire on November 14, 2015. As the result of a number of owner and contractor delays, the Project completion date has been extended.

In order to maintain continuity of services with the Project Management Consultant through Project completion, staff recommends that the Board of Directors authorize the CEO to execute an amendment to the contract with Hill International, Inc. to extend the term by three months to February 14, 2016, and to increase the contract total by $\$ 133,000$. During the final phase of this Project, Hill International, Inc. has proposed a staffing plan that will reduce the number of assigned personnel as milestones are reached. Erron Alvey, Purchasing

Manager, will continue to serve as the Contract Administrator and ensure contract compliance.

Hill International Contract Summary

|  | Date | Amount | Decision |
| :--- | :--- | :--- | :--- |
| Base <br> Contract | $9 / 15 / 14$ | $\$ 1,500,000$ | Project Management Services |
| $1^{\text {st }}$ <br> Amendment | $12 / 15 / 14$ | $\$ 1,092,382$ | Terminate prior construction <br> management contract and add the <br> services to Hill International |
| 2nd <br> Amendment | TBC | $\$ 133,000$ | Extend Hill International services by 3 <br> months |

## IV. FINANCIAL CONSIDERATIONS/IMPACT

This contract has a total not to exceed of $\$ 2,592,382$. Additional funds in an amount of $\$ 133,000$ are requested for approval at this time. The new contract total not to exceed would be $\$ 2,725,382$.

Funds to support this contract amendment are included in the MetroBase Phase II Project Budget request to increase the Life of Project Budget, which is also being acted upon by the Board of Directors at this meeting. Funds will come from the previously allocated contingency amount and the Capital Restricted Reserves which currently have a balance of $\$ 1,012,928$.

## V. ALTERNATIVES CONSIDERED

- Do not extend the term of this contract. Staff does not recommend this option, as the continued services of the Project Management Consultant are critical to ensuring the timely and successful completion of the Project.


## VI. ATTACHMENTS

Attachment A: Second Amendment to the Contract with Hill International, Inc.

Prepared By: Joan Jeffries, Administrative Assistant Erron Alvey, Purchasing Manager

## VII. APPROVALS:

Enron Alvey, Purchasing Manager and Contract Administrator


Approved as to form:
Leslyn K. Syren, District Counsel

Approved as to fiscal impact: Angela Aitken, Finance Manager


Alex Clifford, CEO/General Manager


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## Attachment A

## SANTA CRUZ METROPOLITAN TRANSIT DISTRICT SECOND AMENDMENT TO CONTRACT NO. 15-04 FOR PROJECT MANAGEMENT CONSULTANT SERVICES

This Second Amendment to Contract No. 15-04 for Project Management Consultant Services is made effective October 26, 2015 between the Santa Cruz Metropolitan Transit District ("Santa Cruz METRO"), a political subdivision of the State of California, and Hill International, Inc. ("Consultant").

## I. RECITALS

1.1 Santa Cruz METRO and Consultant entered into a Contract for Project Management Consultant Services ("Contract") on September 15, 2014.
1.2 The Contract allows for amendment upon mutual written consent.
1.3 Santa Cruz METRO and Consultant desire to amend the Contract to extend the Contract term and to increase the Contract total not-to-exceed amount.

Therefore, Santa Cruz METRO and Consultant amend the Contract as follows:
II. TERM
2.1 Article 4.01 is replaced in its entirety by the following:

The term of this Contract shall be from September 15, 2014 to February 14, 2016.
Santa Cruz METRO and Consultant may extend the term of this Contract at any time for any reason upon mutual written consent.

## III. COMPENSATION

3.1 Article 6.01 is amended to include the following language:

Santa Cruz METRO shall compensate Consultant in an amount not to exceed $\$ 133,000$ under the terms of the Second Amendment.

The new Contract total not-to-exceed amount is $\$ 2,725,382$. Consultant understands and agrees that if they exceed the $\$ 2,725,382$ maximum amount payable under this Contract, they do so at their own risk.

## IV. REMAINING TERMS AND CONDITIONS

4.1 All other provisions of the Contract that are not affected by this Amendment shall remain unchanged and in full force and effect.

## Attachment A

## V. AUTHORITY

5.1 Article 8 is amended to include the following language:

Each party has full power to enter into and perform this Second Amendment to the Contract and the person signing this Second Amendment on behalf of each has been properly authorized and empowered to enter into it. Each party further acknowledges that it has read this Second Amendment to the Contract, understands it , and agrees to be bound by it.

Signed on $\qquad$

Santa Cruz METRO -
SANTA CRUZ METROPOLITAN
TRANSIT DISTRICT

Alex Clifford, CEO/General Manager

Consultant -
HILL INTERNATIONAL, INC.
Anthony Marraro, PMP, DBIA, SVP


Approved as to Form:
Leslyn Syren, District Counsel


DATE: October 23, 2015
TO: Board of Directors


FROM: John Leopold, Director
SUBJECT: CONSIDERATION OF A RESOLUTION TO ADOPT AN ART AND HISTORY PILOT PROJECT AT SANTA CRUZ METRO BUS STOPS

## I. RECOMMENDED ACTION

That the Board of Directors Approve a Resolution to Authorize an Art and History Pilot Program.

## II. SUMMARY

- An opportunity has arisen which would permit the Santa Cruz Metropolitan Transit District (METRO) and the Santa Cruz Museum of Art and History to partner together on a project that would bring together a cultural art and history project to one of METRO's bus stops.
- We are seeking Board approval for a Resolution that would allow the two agencies to accomplish the goal set forth above as a pilot project, with the intent of returning to the Board at a future date with a policy and process for accomplishing this goal at other bus stops throughout the County.


## III. DISCUSSION/BACKGROUND

An oral report will be provided by Director Leopold during the meeting.

## IV. FINANCIAL CONSIDERATIONSIIMPACT

There are no direct costs associated with the pilot project as currently proposed.

## V. ALTERNATIVES CONSIDERED

Will be discussed during presentation of this item.

## VI. ATTACHMENTS

Attachment A: Resolution Authorizing a Cultural Art and History Pilot Program at Select Bus Stops

Prepared By: Leslyn Syren, District Counsel

## VII. APPROVALS:

Approved as to form:
Leslyn K. Syren, District Counsel

Approved as to fiscal impact: Angela Aitken, Finance Manager


Alex Clifford, CEO/General Manager


# BEFORE THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT 

Resolution No.<br>On the Motion of Director:<br>Duly Seconded by Director:<br>The Following Resolution is Adopted:

# RESOLUTION OF THE BOARD OF DIRECTORS OF THE SANTA CRUZ METROPOLITAN TRANSIT DISTRICT AUTHORIZING A PILOT PROGRAM INCORPORATING ART AND CULTURAL HISTORY INTO DESIGNATED BUS STOPS AND SHELTERS 

WHEREAS, Santa Cruz Metropolitan Transit District (METRO) has approximately 150 bus stops with shelters; and

WHEREAS, the Santa Cruz Art and History Museum proposes to have installed in the shelter one located at Soquel Dr. and Dover Dr, in the unincorporated area of Santa Cruz County with panels depicting the unique history of this location; and

WHEREAS, the design related to the bus stop is intended to celebrate historical and cultural events occurring within the service area of METRO; and

WHEREAS, it is the intent of the METRO to improve the appearance of its bus stops and shelters; and

WHEREAS, the Santa Cruz Art and History Museum has agreed to participate in this pilot program; and

WHEREAS, the METRO believes that such an art and history program at its bus shelters will increase and enhance transit riders enjoyment and may contribute to increased ridership; and

WHEREAS, the METRO proposes to adopt a more comprehensive policies and procedures to allow for these types of projects at other bus shelters and stops within its jurisdiction.

NOW, THEREFORE, BE IT RESOLVED:
The Board of Directors has determined that the Santa Cruz Art and History Museum and the METRO may collaborate to initiate a Cultural Art and History Pilot Project at the bus shelter mentioned above. Other bus shelters may be included as additions to the Pilot Project with approval of the Board of Directors.

## Attachment A

Resolution No. $\qquad$
Page 2

The CEO/General Manager of the METRO is authorized to execute any and all documents necessary for the accomplishment of this Pilot Project for and on behalf of the METRO to accomplish the Pilot Program contemplated within the Staff Report related to this Resolution and incorporated by reference.

Costs related to this pilot project shall be neutral to METRO, with the exception that employees of METRO may be used to execute certain work associated with the Pilot Project. All artwork shall be deemed on loan from the Santa Cruz Art and History Museum and not the property of METRO.

Further, the District Counsel will return to the Board of Directors with a specific proposal regarding the development of a Policy to incorporate art projects of a similar type at other shelter locations within the METRO service area.

PASSED AND ADOPTED this $23^{\text {rd }}$ Day of October, 2015 by the following vote:

## AYES: Directors -

NOES: Directors -

ABSTAIN: Directors -
ABSENT: Directors -

Approved:
Dene Bustichi, Chair

Attest:
Alex Clifford, CEO/General Manager $\qquad$

Approved as to form:
Leslyn K. Syren, District Counsel


[^0]:    CHECK CHECK

[^1]:    LESLYN SYREN
    District Counsel

[^2]:    Rev. 10/22/2015

[^3]:    Rev. 10/22/2015

[^4]:    507051 Tax

[^5]:    Subtotal Facilities Repairs \& Improvements Projects

